Chicago Chapter IIA Members,

It is hard to believe that at the end of May, our 2012-2013 chapter year will be coming to an end. We only have a few weeks to accomplish some important tasks. We are in the process of nominating our new Officers and Board of Governors for the 2013-2014 Chapter Year. I hope you all have received the “Call for Nominations” e-mail and will consider applying to volunteer with the Chapter. It’s never too late to volunteer!

Additionally, the 53rd Annual Seminar is right around the corner on April 15th! This event has almost 1,000 participants, with a variety of tracks and sessions presented by over 40 internal audit professionals and business leaders. One entire track is dedicated to Information Technology training. This will provide you with affordable and valuable training, as well as an opportunity to reconnect with old colleagues, and establish new relationships.

We also have a new and improved website, https://chapters.theiia.org/chicago/Pages/default.aspx, with a list of our upcoming events, such as our CAE roundtables, Manager roundtables, Women’s Forum and Awards luncheon, and Lunch & Learn training events, as well as our Annual Ruffled Feathers Golf Outing.

Also, please share your photos, news, updates, experiences, comments, or ideas with us through Twitter, Facebook or LinkedIn.

It has been a great pleasure to work with such a wonderful, dedicated group of people and to serve as your President this year. I would like to thank the Officers, Board of Governors and their respective committees for all guidance, ideas, and support. As a team member, I am proud of all our accomplishments and look forward to the continued success and accomplishments of next year’s teams.

Rebecca Nilson, President
IIA Chicago Chapter
Thank you for choosing the Annual Seminar to be a part of your training plan for this year. The Annual Seminar team has worked tirelessly to redesign the schedule, facility layout and expand networking time with peers and industry leaders. We hope this provides you with affordable and valuable training as well as an opportunity to reconnect with old colleagues and establish new relationships.

As in years past, we have a variety of tracks and sessions presented by over 40 internal audit professionals and business leaders including one entire track dedicated to Information Technology training. We are extremely excited for our keynote speakers: Professional Speaker, Tim Gard and one of our own Chicago Chapter members and international IIA President of the Research Foundation, Sharon Grant. We look forward to you gaining valuable insight, motivation and inspiration by their presentations.

I would like to take this opportunity to thank all of the Annual Seminar sponsors. Without the support of our sponsorship this event would not be possible. As part of your experience, please stop by the exhibit area to meet our sponsors, learn more about their services and resources and enter to win some wonderful raffle prizes.

On behalf of the chapter and Board of Governors, I would like to thank our Annual Seminar Co-Chairs, Suri Musiri and Ken Shaw, as well as those that have volunteered on the various Annual Seminar Committees. Suri and Ken have done a fantastic job of organizing and leading a wonderful team of volunteers over the past 9 months.

I would like to also thank and recognize my wonderful team of Officers which includes Cathlynn Nigh (Senior VP), Ken Clow (VP of Education), Andy Schweik (VP of Operations), Kristi Gilliat (Secretary), Nick Saracco (Treasurer) and our Board of Governors and their respective committees for their guidance, support, ideas and efforts. These individuals volunteer countless hours to create, plan and execute all of the chapter initiatives.

As you see our Annual Seminar team, Chapter Officers, Board of Governors and Committee members at the Seminar, please join me in thanking them for volunteering.

We hope this seminar provides you with the opportunity to seek, create, and act both professionally and personally on the knowledge you gather throughout the day. Please share your experiences and thoughts live on Twitter #IIACHI.

Thank you for attending and enjoy the seminar!

Rebecca Nilson
IIA Chicago Chapter President
2013 Annual Golf Classic

Monday, June 24, 2013

2013 IIA Chicago Chapter Annual Golf Classic

Ruffled Feathers Golf Club in Lemont, IL

Monday, June 24, 2013

7:00 AM Registration/Breakfast – 8:30 AM Shotgun Start

We are excited to announce that this year’s IIA Chicago Golf Outing will be returning to Ruffled Feathers Golf Club in Lemont, Illinois! This year’s event promises to continue the tradition of great golfing, great networking and great fun.

The cost of the event is only $130 per golfer. There are also great sponsorship opportunities available.

For more information on the event (including sponsorship), please visit the event’s website at: http://www.cvent.com/d/fcqfm3

Your Day Includes:

- Continental Breakfast starting at 7AM
- Golf Driving Range
- 18 Holes of Fun Scramble Golf
- Golf Cart with GPS
- Lunch w/Beverage
- Beverage/Snack Cart throughout the round
- 19th Hole Open Bar (starts at 2 PM)
- 19th Hole Awards Dinner
- Team Flight Awards
- Longest Drive Contests & Prizes
- Closest to Pin Contests & Prizes
- Longest Putt Contests & Prizes
- Great Networking... and much much more!

Sponsorships and registration are now open.

We look forward to your support!

Event Co-Chairs: Laura Benhart, Brooke Enburg, and Rick Kokoszka
Golf Committee: Darlene Drab, Theo Sokolovic, Lisa Stephens
Congratulations

The Certified Internal Auditor (CIA) designation is the only globally accepted certification for internal auditors and remains the standard by which individuals demonstrate their competency and professionalism in the internal auditing field. Please join us in congratulating the following chapter members who recently obtained their CIA certification:

- Brett Gaca
- Laura Catherine Sledge
- Kirsten Kuizema
- Joowon Song
- Adebowale Bankole
- James T. Enstrom
- Mary Adenle

The CRMA (Certified in Risk Management Assurance) is one more mark of professional distinction for internal auditors demonstrating your ability to provide assurance on core business processes in risk management and governance. Please join us in congratulating the following chapter members who recently obtained their CRMA certification:

- Robert E. Pierce
- Andrew J. Dahle
- Christine Maslan
- Brian Watts
- Jason W. Maslan
- James S. Czarnecki
- Pat Lam

The CGAP (Certified Government Auditing Professional) certification program is designed especially for auditors working in the public sector at all levels. It is an excellent professional credential that prepares auditors for the many challenges they will face in this demanding arena. Please join us in congratulating the following chapter members who recently obtained their CGAP certification:

- Natalie Covello
- Ryan C. Fruendt
**Career Assistance Program**

The Career Assistance Program (CAP) has an objective to assist members in transition by providing training opportunities at a discounted price. The CAP Committee is partnering with the Education Committee to help members maintain and enhance their skills.

All full and half day educational programs will be offered at a discounted price to the unemployed. The CAP Committee encourages eligible individuals to take advantage of the discounts.

In addition, CAP will offer a “Scholarship Opportunity” for a few unemployed IIA members to attend the Annual Seminar on April 15 at no charge. To be eligible for the scholarship, you must be currently unemployed and send your name and contact information to Peg Koenigs at [Margaret.koenigs@chi.frb.org](mailto:Margaret.koenigs@chi.frb.org) by April 8, 2013. The winner will be randomly selected and notified by April 12, 2013.

**New Chapter Members**

The Chicago Chapter would like to extend a warm welcome to our new members who joined the Chapter in 2013:

- Ellen Iggulden
- Stephen Roach
- Katherine Blair
- Joe Deutsch
- Jacob Wear
- Adam Zamora
- Amy Arker
- Elliott Brink
- Ella Wood
- Tracey Hawang
- Kelly Conaty
- Brett Anderson
- Kevin Erickson
- Christos Grigoriou
- Alexander Wolf
- Chelsa Moore
- Charles Boykin
- Ryan McCaslin
- Yasmina Walali
- Geraldine Tomas
- Devon Dickson
- Melinda Kneedy
- Benjamin Quinn
- Lincoln Da Silva
- Pawan Dsouza
- Michael Brown
- Victoria Tyler
- Isabelle Schnotala
- Monica Holmes
- Jeff Marcus
- Brian Selman
- Tyler Ethridge
- Jon Daley
- Shelley Fulla
- James Moon
- Stephen Roach
- Dharav Kamdar
- Peter Vays
- Jim Valentino
- Jill Leschier
- Elizabeth Meeks
- Lisa Kaplan
- Eujin Kwak
- Brandy Wagner
- Max Lobo
- Paulo Gustavo
- Andrade Blanc
- Karin Woie
- Madeliene Zimmerman
- Derrick Thomas
- Jae Ko
- Julie Tomenbang
- Anna Elbe
- Lisa Camp
- Emily Myer
- Deborah Yoo
- Sara Miedema
- Chris Ulrich
- Keval Lakdawala
- Jennifer Pannetti
- Peter Holaves
- Krzysztof Krakowiak
- Ronald Mansur
- Bryant Encarnado
- Nathaniel Akers
- Steven Rosso
- Tracie Berry
- David Stafford
- Heather Andrews
- Linda Quinlan
- Patricia Wynn
- Jessica Lopez
- Asad Mobin
- Marek Niemyjski
- Xiaonuan Rong
- Evan Vandehy
- Dana Scheerhorn
- Aaron Moraga
- Christopher Oh
- Alaina Frisch
- Amy Konja
- Carolyn Short
- Justin Lagen
- Alicia Roberson-Madugu
- Savana Latimore
- De’Ja Autman
- Mary Osterman
- Frank Taber
- Roxana Santiago
- Rong Liu
- Chris Hansen
- Eric Parker
- Qingyi Zhou
- Jamilah Shakoor
- Mario Leggero
- Deanne Robinson
- Mark Gross
- Eric Hetland
- Tania Lozano
- Daniel Ortiz
- Claudia Rivera
- Catherine Siemer
- Dimitra Bourgis
- Kelko Umeki
- Laura Webber
- Anita Afandy
- Jessica Carlson
- Denise Caddick
- Noelle Rybak
- Judith Ptak
It was amazing to learn how important it is to support each other, but it was great to know that the overall feeling is that women are there for one another.

We presented our 2nd annual “Inspirational Women of the Year” award to Sharon Grant, Managing Director-Corporate Audit at United Airlines, Inc. Sharon is a leading female in the internal audit profession. She is on an internal audit leadership trajectory at United Airlines, a Fortune 100 company and is in the top tier of IIA global leadership. Sharon leads by example, and is a model for diversity in leadership. Sharon has also stepped up to become President of the IIA Research Foundation for the IIA globally. She has served the IIA on the Academic Relations and Professional Conferences Committees, as well as co-chairing the 2006 International Conference in Houston, Texas, showing her commitment to giving back to this profession. As you can read, Sharon is most deserving of this award — congratulations Sharon.

The Women’s Initiative is off to a successful start for 2013. We hope to see you at one of our upcoming events. If you would like to become a member of the Women’s Initiative or assist with one of our events please contact me at cathy_nigh@yahoo.com.

Monday, April 15, 2013
Annual Seminar
Afternoon Session,
WFI speaker – Connie L. Lindsey, Executive Vice President and Head of Corporate Social Responsibility/Northern Trust

Monday, June 17, 2013
WFI Roundtable - Topic “Project Management”

Monday, July 22, 2013
WFI Sponsored “Lunch and Learn”

Monday, August 19, 2013
WFI Networking Event
Interesting
Content Shared
on Twitter

In previous editions of The Innovator we have explained “hashtag keywords” and the 2 main drivers of Twitter – people and keywords. If you haven’t read the articles, we encourage you to check them out: https://chapters.theiia.org/chicago/Pages/Newsletters.aspx. Internal Audit is a topic that is getting increased exposure on Twitter. You can search by “Internal Audit” or alternatively #InternalAudit. If you haven’t looked into it lately, here are some things you might have missed:

Richard Chambers @rfchambers

Richard Chambers @rfchambers
#SEC seeks comments on new #NASDAQ rule requiring #internalaudit function in listed companies http://ow.ly/iBpB5 @SEC_News

Stuart Rock @stuart_rock
Why #internalaudit in financial services should report to the chairman instead of executives @CharteredIIA http://bit.ly/YShLzA

David Sooby @DavidSooby
Is the audit committee responsible for defects in #InternalAudit good read on some of the challenges http://bit.ly/VWQHzV

Corporate Governance @ToGovern
IIA in the UK Challenges Boards and Internal Auditors: http://flip.it/79YBW #CorpGov #InternalAudit

As you prepare for the 2013 Annual Seminar, we encourage you to review this video on how you can use Twitter to enhance your Annual Seminar experience: http://www.vonyaglobal.com/Twitter-Training.html

Are you searching for a way to become more involved with the Chapter but not sure how? The Social Media Committee may be the best place to start! For more information, please contact Steve Randall - srandall@vonyaglobal.com.

MEMBERS ONLY WEBINARS

The IIA’s complimentary Members-Only Webinar Series is available exclusively to you as part of your membership investment. These educational webinars are developed specifically with IIA members in mind. See below for a list of upcoming webinars:

April 10, 2013: Developing the Internal Audit Strategic Plan
April 16, 2013 Emerging Fraud Risks
May 8, 2013: Auditing Privacy Risks
May 21, 2013: Governance Audits
June 12, 2013: Continuous Assurance
June 18, 2013: Career Development for the Internal Auditor
July 10, 2013: Crisis Management
August 14, 2013: Anti-corruption and Bribery
September 11, 2013: Maturity Models
October 9, 2013: GTAG-Cloud Computing
November 13, 2013: How to Build a Strategic Competency Plan in the Public Sector
December 11, 2013: Assessing Organizational Governance in the Private and Public Sectors

Visit the www.theiia.org for additional information, or to register!
The New Definition of Continuous Monitoring:
How Integration & Business Intelligence
Are Transforming Internal Audit

Submitted by: Jeffrey D. Mueller, CPA Titus - Vice President & National Practice Director, Risk Management Services

Internal Audit continues to look to more effective means to manage organizational risks and controls. As Internal Audit’s role has expanded beyond traditional audit: Enterprise Risk Management, Sarbanes Oxley, “Governance, Risks & Controls” (GRC) models, etc.- a growing need has developed to not only manage more, but do so through a process that yields a more efficient approach. Over recent years, continuous monitoring has been on the forefront of the evolution of audit. Interestingly, the definition of continuous monitoring has varied widely, and, correspondingly, how organizations have applied it has differed.

Continuous monitoring concepts, employing computer aided audit tools, have become more robust and are in use at an increasing number of organizations. Traditionally, these tools use “data mining” techniques that allow Internal Audit to monitor pre-defined transactions. Through the use of these tools, organizations have gained significant insight into risk areas that allow automated monitoring.

As continuous monitoring has continued to evolve, additional needs have likewise arisen that are further refining the Internal Audit world. Specifically, we have found organizations asking the following types of questions:

- How does ERM fit into continuous monitoring?
- How effective is our overall GRC model?
- How do we ensure appropriate consistency between enterprise risk assessments and audit risk assessments?
- Should Sarbanes Oxley be independent of other audit processes?
- How effectively do we understand the integration of Finance and Information Technology into Internal Audit?
- Is our management of Technology Risk consistently tied into all of our audit processes?

As Internal Audit functions have continued to manage some, or portions of these questions, certain limitations have continued to be challenging. Inherent subjectivity throughout some of these processes allows the results to be challenged or refuted without an appropriate means to support the conclusions. Independent processes, with significant manual components and stand-alone results, may yield discrepancies and lack of ability to use data for multiple purposes. Is it possible to look at these processes from a more objective, data driven perspective? Is it possible to provide much more robust results by viewing our data differently, or more comprehensively? If this data could be brought into a real time process, continuously updating your risk management or GRC model, could you provide an even greater level of risk assurance? Can the use of data in a more integrated means provide you greater agility, allowing your function to be more responsive and drive greater efficiency?

Similar to how organizations have transformed themselves through the advent of ERP systems, Internal Audit is moving into a future that will yield a much higher level of integration, automation and data analytics. This new era is likewise, re-defining the definition of continuous monitoring. Rather than viewing the various Internal Audit responsibilities in isolation, organizations are beginning to assess how these processes can be integrated, and how data across all aspects of Internal Audit can be incorporated into a more robust continuous monitoring environment. With the emergence of risks & controls “business intelligence”, the power of data analytics, data correlation and resulting risk impacts is being realized.

(Continued on page 9)
By taking advantage of new technologies, leading edge organizations are maturing to platforms that allow “cross organizational” views of all Internal Audit risk management activities. Typically monitored through a dashboard capability, the development of “risk profiles”, utilizing all audit data, with real-time updates, are allowing highly efficient “in-depth” exposure analysis of functions, locations or divisions. By using a broader range of data, through an integrated process, Internal Audit can provide unique correlations between results, issues and risks.

The future of continuous monitoring is much greater than data mining. Continuous monitoring is now incorporating a comprehensive, integrated and real-time view of all key audit processes. Continuous monitoring is linking Internal Audit, Finance and Information Technology in more comprehensive ways allowing organizations to use Internal Audit much more dynamically. Through the use of integrated and automated platforms, Internal Audit is now capable of providing efficient, objective assessments of risks, and risk changes, allowing flexible audit plans to focus Internal Audit efforts on those areas most critical to achievement of strategic objectives. Using data to drive true risks and controls business intelligence is changing the landscape of continuous monitoring and allowing Internal Audit to provide much more impact to your organization.

Save the Date: Thursday, May 30th for our Annual Membership Meeting at Gibson’s from 3pm – 6pm

This is the opportunity to celebrate all of our accomplishments this year, acknowledge our outstanding members’ contributions through the awards ceremony and welcome our incoming Officers and Board of Governors.

In the spirit of celebrating all accomplishments, we are soliciting nominations for the awards ceremony to recognize members’ contributions throughout the year. All current IIA members are eligible so please nominate any individual you feel is worthy. Please send your nominations to craigyoungberg@gmail.com.

William C. Anderson - Member of the Year
The IIA Chicago Chapter’s most prestigious award, bestowed upon the individual who has made the most outstanding volunteer contribution to the Chapter during the current year. Candidates who have consistently demonstrated exceptional work for our Chapter will be considered.

Special Recognition
Given to the member(s) either who have made a significant volunteer contribution during the current year, or have provided significant and consistent service to the IIA and Chicago Chapter over a number of years.

Auditor of the Year
This is a unique award, focusing on the day-to-day performance of an internal audit professional. This award celebrates the value that the individual has recently brought to their organization and our profession. It is awarded to an internal auditor who directly and significantly contributed to their organization in areas such as fraud discoveries, control improvements, new risk assessment methodologies, revenue leakage findings, expense savings, continuous monitoring processes, or compliance and regulation controls. Please help us properly recognize the extraordinary on-the-job efforts of our members and submit your nominations.

New Member of the Year
This is awarded for outstanding contributions made by a new member of the IIA, new IIA Chicago Chapter BOG member, Officer, or other Chapter volunteer during the current year.

Outstanding Committee Chairperson of the Year
There are a large number of volunteers working in our chapter within a structured format, including Chairpersons overseeing committees and numerous members. These are invaluable individuals within our chapter and this award recognizes the highest performing Chairperson during the current year.

Educator of the Year
The acknowledgement of an educator in Chicagoland, who has made a significant contribution to the internal audit profession either in the classroom or during research.
Internal Audit Spotlight

In each issue, the Innovator profiles a current Chapter member. The goal is to find out why they chose their profession, what they do for fun (besides audit), and what has made them successful.

This issue’s spotlight is on Steve Randall, Partner at Vonya Global. Steve joined the IIA in 2001, became a Board member in 2012, has been the Chairperson of the Social Media Committee since 2010, has served on the Career Assistance Committee since 2009, and served in a variety of other volunteer capacities.

How did you become an internal auditor?

I kind of backed my way into the Internal Audit profession. In 2000, after 9 years working in a variety of operational, sales, and middle management roles I completed an evening MBA program at Lewis University and was looking for a new career challenge. One of the recruiters who contacted me was offering a role in internal audit. After spending a considerable time researching the role and the profession, it seemed like a natural fit. Having the opportunity to combine business savvy, intellect, discipline, integrity, diversity, and enthusiasm all in one role, plus travel throughout the world was extremely attractive. It hasn’t always been easy, but I have never been one to be afraid of hard work or long hours. That decision was one of the best decisions I have made in my career and needless to say, the last 12+ years have been very rewarding.

Any particular skills or experiences you are proud of as an internal auditor?

Over the years there have been countless experiences that have made me proud. Most center around helping others create “Ah ha” moments for themselves, where an individual performs beyond their perceived ability. A small dose of confidence can dramatically improve a person’s performance.

One of the most difficult and fun experiences I have had recently was restructuring / reorganizing a local not-for-profit organization. Over a period of about 6 months I conducted interviews, reviewed and documented operations, attended management meetings, sat in on Board meetings, and identified critical success factors. What I found was a complete lack of internal controls, no segregation of duties, no formal policies and procedures, inefficiency and very little accountability. I spent the next 60 days redesigning the organization from the role of Board of Directors all the way down to management responsibilities. With the help of the Board Chairman and Vice Chairman, I redrafted the mission and vision of the organization, and rolled out the plan to the entire Board.

Another memorable moment and a story I frequently tell is a 2005 trip to Europe. About 6 weeks after my son was born I had to go to Europe for 3 weeks. Needless to say leaving my wife home alone for 3 weeks with a newborn and a 19 month old daughter was not going to be an ideal situation. The obvious solution to me was commuting back to Chicago on the weekends. So for 3 weeks in a row, I packed my bags on Sunday night for the flight to Europe, worked from dusk until dawn Monday through Thursday, and flew back to Chicago on Friday. It was exhausting to say the least. Looking back on the experience, I am not sure I did much good on the weekends at home… but at least I was there and I now have a story to tell.

Your passions/hobbies (outside of work)?

Youth sports. I volunteer my time as a youth baseball and youth basketball coach. Helping children develop athletically, gain self-confidence, and learn how to work in a team environment is not always easy. However, the most important role of the coach is to use the experience on the athletic field as opportunities to teach life lessons and develop the character of the child. Witnessing a child go from an attitude of “I think I can” to one of “I know I can” is quite rewarding.

I also volunteer my time to the Adler-Caris Foundation, an organization dedicated to ending Alzheimer’s disease and dementia. 1 out of 8 senior citizens are affected with the illness, it is the 6th leading cause of death in the United States, and currently Alzheimer’s has no cure. I help organize a variety of events throughout the year for the Foundation, which is the organization’s primary source of funding.

Any words of advice to fellow internal auditors?

Key success factors?

I have found that the two biggest keys to success and the only things you can really control are how hard you work and your attitude. Almost everything else is outside of one’s control. But if you work harder than anyone else, and do so with a smile, good things will undoubtedly come your way.
The Education Committee is responsible for planning the Chicago Chapter’s monthly training events and Annual Seminar. Their role is to provide the chapter with events that provide our membership with quality training at an affordable price. The following are a few of the upcoming events brought to you by the Education Committee:

**IIA Chicago Chapter 53rd Annual Seminar**

**Date:** Monday, April 15, 2013  
**Time:** 8:00 AM – 5:00 PM

This is the Chicago Chapter’s premiere training event. The Annual Seminar will be a great opportunity to enjoy industry relevant educational sessions, obtain industry guidance and publications, and create lasting networking contacts. Nearly every aspect of the Annual Seminar has been re-imagined this year. Our redesigned schedule, facility layout, and expanded networking time with peers and industry leaders truly make this a must-attend event!

**Integrating Forensic Techniques Into Your Audit Approach**

**Date:** Monday, May 6, 2013  
**Time:** 11:15 AM – 1:30 PM

This session will focus on how to effectively build in forensic techniques into each internal audit that is performed. Key topics to be addressed include:

- Fraud red flags/indicators
- Identifying areas of potential fraud during the planning phase
- Designing procedures focused on fraud
- Integrating the work with “standard” internal audit procedures
- Coordinating the use of fraud specialists throughout the audit
- Best practices

**Other Upcoming Training Events**  
(more details to be provided as the event nears):

- **20-May-2013:**  
  **Quality Assurance Reviews**

- **10-June-2013:**  
  **Audit Report Writing & Presentation Skills**

- **29-July-2013:**  
  **How Audit Software is Enhancing Value for Organizations**

To register for these events, or for additional information, please visit the Chapter’s website: [https://chapters.theiia.org/chicago/Pages/default.aspx](https://chapters.theiia.org/chicago/Pages/default.aspx)

---

**Connect with the IIA Chicago Chapter**

**Twitter:**  
@IIAChego

**Facebook:**  
www.facebook.com/IIAChego

**LinkedIn:**  
www.linkedin.com/groups/Institute-Internal-Auditors-IIA-Chicago-1123977
Operational Auditing: Influencing Positive Change

Start Date/Time: 4/18/2013 8:30 AM  
End Date/Time: 4/19/2013 4:30 PM  
Location: The Fluno Center, 601 University Avenue, Madison, WI 53715

We invite you to join the Madison Chapter of The Institute of Internal Auditors (IIA) at our Spring Seminar: **Operational Auditing: Influencing Positive Change**

April 18th & 19th at the UW’s Fluno Center for Executive Education

*Cost:* $350 members and $375 non-members

This NASBA certified 16 CPE course is being provided by the IIA’s On-site Training.

**Seminar Highlights Include:**

- Substantial Savings! Reduced fees as this course regularly retails with the IIA for $1,400 per person and you incur limited travel expenses! Less than $25 per CPE!

- Expert instruction! Training led by skilled facilitators who are also IIA practitioners.

- Awesome location! World class training facilities situated in the heart of the UW campus and downtown Madison.

- On-site covered parking, Lunch, and A.M and P.M. breaks included!

- Thursday evening networking reception in the 8th floor Study Pub included!

*50 discount is offered to groups registering 3 or more… a $150 savings!!!

Registration is limited to 35 participants and is likely to fill up quickly, so sign up today! **Registration deadline is April 11th.**


For details please refer to the Madison Chapter website at [https://chapters.theiia.org/madison](https://chapters.theiia.org/madison)

2013 Governance, Risk, and Control Conference

(An IIA and ISACA Collaboration)  
**August 19-21, 2013**  
**Arizona Biltmore Hotel / Phoenix, AZ**

Be there in August when two world-class organizations come together to help technology and audit professionals leverage opportunities. At the 2013 Governance, Risk, and Control Conference, you’ll gain new skills and discover how to employ smarter technology strategies to overcome governance, risk, and control challenges.

This year GRC participants will benefit from the collaboration between The IIA and ISACA as they bring together leaders from technology and internal audit to share tactics for anticipating obstacles and seizing opportunities in today’s shifting IT landscape.

Make plans today to sharpen your skills and maximize your capabilities in governance, strategy, compliance, and technology risk management at this unprecedented conference.

It’s your chance to turn best practices into better results:

- Learn how to better align IT governance and risk management efforts with business strategies.

- Tap into emerging trends and discover new ways to achieve enterprise objectives.

- Share knowledge, experience, and proven practices with IIA and ISACA members from around the world who face similar challenges.

Register today and take advantage of special member discounts!
For more information or to register, please visit www.iia2013ic.org.