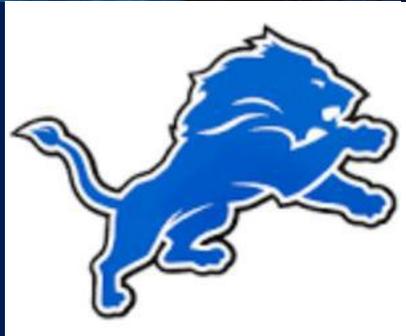


23<sup>RD</sup> ANNUAL  
IIA and ISACA Spring Training



March 7- April 1, 2022  
Suburban Collection Showplace - Novi, MI  
& Virtual Courses

# Welcome

*If you are responsible for your company's internal auditing, information systems security and integrity, accounting, finance, Sarbanes-Oxley compliance or other regulatory matters, or simply need continuing education, you will want to join us for the 23rd annual Detroit Spring Training event.*

*The Detroit Chapters of The IIA and ISACA are proud to co-sponsor the annual Spring Training Event. Our goal is to provide a world-class training event tailored to your needs. Each year, the Spring Training Committee offers a comprehensive series of course offerings for our members and guests. The 2022 event is no exception.*

*A number of classes sell out each year so register early. Don't miss this opportunity to network with your peers, enhance your skills, and learn about new products and services in the marketplace!*

*Class size is limited. To be fair and equitable to all, we operate on a first-come first-serve basis, and maintain a wait list for all sold out courses. Registrants are required to attend the course(s) for which they registered unless they receive prior written approval from the Spring Training Chairperson. Registrants attending unauthorized classes will not be awarded continuing education credits.*

***For all live courses at the Suburban Showplace in Novi, we will be following the most current CDC guidelines as they relate to COVID-19.***

*We look forward to seeing you at the Spring Training event!*

*The 2022 Spring Training Committee*

*Amanda Spikes Spring Training Chair*

*Juman Doleh-Alomary*

*Amber Dunn*

*Kamilla Williams*

*Alan Demir*

*Mike Macdonald*

*Rhoda Henderson-Fields*

*Diana McFadden*



## 2022 Spring Training Program: Live Courses

TRACK	MON MARCH 7	TUES MARCH 8	WED MARCH 9
A	Bribery & Corruption— Risk Mitigation & Investigation Strategies <b>Paul Zikmund</b>	Auditing the Ethics and Compliance Function <b>Paul Zikmund</b>	Information Security— Auditing for Program Effectiveness <b>Paul Zikmund</b>
B	Returning to Work: The New Normal <b>Keith Levick</b>	Conflict Management <b>Keith Levick</b>	Picture It! Get to the Point with Visual Impact <b>Keith Levick</b>
C	The 15 Invaluable Laws of Growth: How to Achieve Your Career Potential <b>Don Levonius</b>	Strategic Planning & Goal Setting: How to Move Your Organization Forward <b>Don Levonius</b>	Change Your World: How Anyone Anywhere Can Make A Difference <b>Don Levonius</b>
D	Auditing Culture: Challenges and Proven Techniques <b>James Roth</b>		Audit Report Writing <b>James Roth</b>
G-1	Cyber Security Audits of Microsoft Windows Server and Active Directory Security <b>Ken Cutler</b>		

## 2022 Spring Training Program: Virtual Courses

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY
<p style="text-align: center;">March 7 Live Classes</p>	<p style="text-align: center;">March 8 Live Classes</p>	<p style="text-align: center;">March 9 Live Classes</p>	<p style="text-align: center;"><u>March 10</u> Using Data Analytics to Improve Internal Audit: Day 1 of 2 <b>Mary Breslin</b> <b>G-2</b></p>	<p style="text-align: center;"><u>March 11</u> Using Data Analytics to Improve Internal Audit: Day 2 of 2 <b>Mary Breslin</b> <b>G-2</b></p>
<p style="text-align: center;"><u>March 14</u> Risk—Based Approach to IT Control Assessments <b>John Tannahill</b> <b>E-1</b></p>	<p style="text-align: center;"><u>March 15</u> CIS Controls Security &amp; Audit <b>John Tannahill</b> <b>E-2</b></p>	<p style="text-align: center;"><u>March 16</u> Virtualization / Container Security &amp; Audit <b>John Tannahill</b> <b>E-3</b></p>	<p style="text-align: center;"><u>March 17</u> Internal Audit 101 Basics and Principles: Day 1 of 2 <b>Danny Goldberg</b> <b>F-1</b></p>	<p style="text-align: center;"><u>March 18</u> Internal Audit 101 Basics and Principles: Day 2 of 2 <b>Danny Goldberg</b> <b>F-1</b></p>
<p style="text-align: center;"><u>March 21</u> Getting to the Root of the Matter: Root Cause Analysis Techniques for Auditors: Day 1 of 2 <b>Mary Breslin</b> <b>G-3</b></p>	<p style="text-align: center;"><u>March 22</u> Getting to the Root of the Matter: Root Cause Analysis Techniques for Auditors: Day 2 of 2 <b>Mary Breslin</b> <b>G-3</b></p>	<p style="text-align: center;"><u>March 23 AM</u> It's a wrap - Effective Audit Follow-up <b>Danny Goldberg</b> <b>F-2</b></p> <p style="text-align: center;"><u>March 23 PM</u> Office Politics for Managers <b>Danny Goldberg</b> <b>F-3</b></p>	<p style="text-align: center;"><u>March 24</u> Effective Identification and Testing of Internal Controls Day 1 of 2 <b>Mary Breslin</b> <b>G-4</b></p>	<p style="text-align: center;"><u>March 25</u> Effective Identification and Testing of Internal Controls Day 2 of 2 <b>Mary Breslin</b> <b>G-4</b></p>
<p style="text-align: center;"><u>March 28</u> IT Risk Management and Cybersecurity Framework <b>Sajay Rai</b> <b>H-1</b></p>	<p style="text-align: center;"><u>March 29</u> IT Auditing and Controls: Day 1 of 2 <b>Sajay Rai</b> <b>H-2</b></p>	<p style="text-align: center;"><u>March 30</u> IT Auditing and Controls: Day 2 of 2 <b>Sajay Rai</b> <b>H-2</b></p>	<p style="text-align: center;"><u>March 31</u> Agile Auditing <b>Danny Goldberg</b> <b>F-4</b></p>	<p style="text-align: center;"><u>April 1</u> ERM—Practical Approach, Practical Application <b>Tali Ploetz</b> <b>F-5</b></p>

**TRACK A-1 - MONDAY, MARCH 7**  
**BRIBERY & CORRUPTION—RISK MITIGATION & INVESTIGATION STRATEGIES**  
**INSTRUCTOR: PAUL ZIKMUND**  
**CLASS FORMAT: LIVE**  
**8 CPEs**

**Seminar Focus and Features**

In this seminar, attendees will have the opportunity to learn about proven strategies and best practices for minimizing the risk, detecting red flags and investigating incidents of bribery and corruption. The impact of bribery and corruption has increased tremendously as the government has become very aggressive in their efforts to prosecute companies and individuals for violations of the FCPA. Additionally, other foreign countries have recently passed laws aimed at aggressively targeting this fraud.

**Attendees will learn effective techniques to address this risk including the following:**

- Updates on US and other foreign country anti-corruption laws
- Impact of bribery and corruptions schemes
- Recommendations for developing, implementing and administering best in class compliance programs to reduce the risk and protect organizations from incidents of bribery and corruption
- Methods to deter and detect incidents of bribery and corruption
- Proven investigative techniques to investigate red flags and help ensure appropriate response and resolution to these cases

This highly interactive session will challenge attendees and provide excellent tools and techniques for anyone involved in the deterrence, detection and investigation of bribery and corruption.

**Prerequisite:** None

**Learning Level:** Fundamental

**Field of Study:** Auditing

**TRACK A-2 - TUESDAY, MARCH 8**  
**AUDITING THE ETHICS AND COMPLIANCE FUNCTION**  
**INSTRUCTOR: PAUL ZIKMUND**  
**CLASS FORMAT: LIVE**  
**8 CPEs**

**Seminar Focus and Features**

An organizational compliance program is an important mechanism to help ensure effective governance. Implementing effective compliance programs and controls is critical to the success of any organization not performed only to keep the regulators happy. Compliance with regulatory requirements and the organization's own policies are also a critical component of effective risk management. A well designed and effectively administered compliance program helps organizations achieve business goals, maintain ethical health, support long-term prosperity, and preserves and promote organizational values. A well designed internal audit function plays an important role in evaluating the effectiveness and efficiency of the organization's compliance program. This webinar tackles the challenging problems associated with evaluating ethics and compliance program effectiveness.

**In this session, attendees will learn the following:**

- Hallmarks of an effective ethics & compliance program
- Procedures and guidance for auditing the ethics & compliance programs
- Examples of compliance failures
- Assessing compliance program level of maturity
- Preparing reports for leadership and boards

**Prerequisite:** None

**Learning Level:** Fundamental

**Field of Study:** Compliance, Auditing, Risk Management

**TRACK A-3 - WEDNESDAY, MARCH 9**  
**INFORMATION SECURITY—AUDITING FOR PROGRAM EFFECTIVENESS**  
**INSTRUCTOR: PAUL ZIKMUND**  
**CLASS FORMAT: LIVE**  
**8 CPEs**

**Seminar Focus and Features**

Organizations are continuously facing threats in today's highly complex business environment and the information security program is a critical component of every organization's ability to manage these threats. A strong information security program provides the means to protect the organization's information and other critical assets, reduce loss attributed to cybercrime and protect their reputation.

The audit team is tasked with the challenge of evaluating and assessing the effectiveness of the information security program and ensuring it is well organized, managed and designed to mitigate risk and help the business achieve their overall goals and objectives.

Your information security audit should confirm that key risks to the organization are being identified, monitored, and controlled and that management and staff have the ability to recognize and respond to new threats and risks as they arise.

**Attendees will learn to assess the information security program, such as the following:**

- Define cybersecurity operations and develop a working knowledge of relevant processes, including related governance and risk management controls.
- Understand risks and opportunities associated with cybersecurity operations, for the purposes of enterprisewide or engagement-specific assessments.
- Identify components of cybersecurity operations, including contributions to system planning and development, as well as controls to prevent or detect cyber incidents.
- Understand the basics of auditing cybersecurity operations, including specific controls to be evaluated.

Learn best practices for reporting and monitoring remediation of audit findings

**Prerequisite:** None

**Learning Level:** Fundamental

**Field of Study:** Auditing

**TRACK B-1 - MONDAY, MARCH 7**  
**RETURNING TO WORK: THE NEW NORMAL**  
**INSTRUCTOR: KEITH LEVICK**  
**CLASS FORMAT: LIVE**  
**8 CPEs**

**Seminar Focus and Features**

As you ditch the sweatpants and come out of the binge-watching coma, your brain may not be ready to return to its former state. For the first time since the 1900s, the structure of the workplace is changing. The traditional model of employees arriving at work, putting in their 8-10 hours, and returning home, is in transition. What will the new model look like? No one knows for sure, but it appears the traditional model as we know it, is fading fast.

Leaders and non-leader need to adjust to a volatile, uncertain, complex, and ambiguous workplace (VUCA). Participants will develop strategies to manage the VUCA times, examine ways to best deal with the different persona's returning to work, and enhance leadership skills for the "new normal" worksite.

**At the end of this course, participants will be able to:**

- Examine issues resulting from the Volatile, Uncertain, Complex, Ambiguous (VUCA) worksite
- Compare and contrast the in-house and hybrid models
- Identify four common personas
- Create a fair and inclusive work environment
- Enhance leadership skills for the "new normal" worksite

**Prerequisite:** None

**Learning Level:** Fundamental

**Field of Study:** Auditing

**TRACK B-2 - TUESDAY, MARCH 8**  
**CONFLICT MANAGEMENT**  
**INSTRUCTOR: KEITH LEVICK**  
**CLASS FORMAT: LIVE**  
**8 CPEs**

**Seminar Focus and Features**

This course focuses on how conflict is a normal by-product of relationships. In other words, conflict is merely a difference of opinion between people. By looking at conflict as natural, we help people move past the win-lose aspect of conflicts.

Participants identify their destructive and constructive conflict responses as well as identifying their "hot buttons." Participants also learn how to think their way through a conflict and learn a six-step collaborative process.

**At the end of this course, participants will be able to:**

- Recognize how and why conflict exists
- Realize conflict represents differences in opinions and beliefs
- Identify destructive and constructive responses to conflict
- Identify their "hot buttons"
- Demonstrate a five (6) step collaborative process
- Manage emotions
- Take the perspective of others
- Deal with negativity

**Prerequisite:** None

**Learning Level:** Fundamental

**Field of Study:** Auditing

**TRACK B-3 - WEDNESDAY, MARCH 9**  
**PICTURE IT! GET TO THE POINT WITH VISUAL IMPACT**  
**INSTRUCTOR: KEITH LEVICK**  
**CLASS FORMAT: LIVE**  
**8 CPEs**

**Seminar Focus and Features**

Heighten audience engagement, maximize retention, and drive your point home faster with greater clarity through the use of visual imagery.

By-pass text-heavy slides, data dumps, and tedious talks through focused, purposeful, and targeted images to boost the potency of your business messages. A picture really is worth a thousand words. Join us for an engaging, highly interactive session and leverage the use of imagery to create and deliver an impact-filled presentation.

**At the end of this course, participants will be able to:**

- Establish business objectives and select images that concisely make your point
- Explore images that detract from your objectives and eliminate them
- Use a variety of different technologies, photographs, infographics, concept-driven images, maps, graphs, and charts (and more) to boost your message power

**Prerequisite:** None

**Learning Level:** Fundamental

**Field of Study:** Auditing

**TRACK C-1 - MONDAY, MARCH 7**  
**THE 15 INVALUABLE LAWS OF GROWTH:**  
**HOW TO ACHIEVE YOUR CAREER POTENTIAL**  
**INSTRUCTOR: DON LEVONIUS**  
**CLASS FORMAT: LIVE**  
**8 CPEs**

**Seminar Focus and Features**

Virtually everyone wants to grow personally and professionally, but many people struggle to make that desire a reality because they simply don't know where to begin. We have good news for you! Leadership guru John C. Maxwell identified fifteen laws guaranteed to help you realize your potential. Based on lessons from his book by the same title, this program uses self-assessments, group discussions and activities, and other practical applications to introduce timeless universal principles that will help you accelerate your personal and professional growth. Want to grow personally and professionally? This program will show you how!

**Learning Objectives:**

- Develop strategies and systems to drive personal and professional growth
- Respond positively to negative experiences to get ahead
- Identify what you are willing to give up so you can go up
- Exponentially increase your capacity to continually grow

**Prerequisite:** None

**Learning Level:** Fundamental

**Field of Study:** Behavioral Ethics

**TRACK C-2 - TUESDAY, MARCH 8**  
**STRATEGIC PLANNING & GOAL SETTING:**  
**HOW TO MOVE YOUR ORGANIZATION FORWARD**  
**INSTRUCTOR: DON LEVONIUS**  
**CLASS FORMAT: LIVE**  
**8 CPEs**

**Seminar Focus and Features**

Without strategies, goals, and plans leaders wonder and organizations wander. Successful leaders are intentional. They plan and execute with purpose. If you want to steer your organization in the right direction you must be conscious of its values, clear about its vision, and candid about its strengths, weaknesses, opportunities, and threats. Through organizational assessments, case studies, and other hands-on applications, this program will help you identify your organization's values and vision, analyze its current situation, develop strategic goals, and create an action plan for achieving those goals. Want to move your organization from where it is to where it wants to be? This program is for you!

**Learning Objectives:**

- Describe the importance of values and vision
- Perform a stakeholder analysis, conduct a SWOT Analysis, and develop a TOWS Matrix
- Translate strategic goals into SMART objectives that are tied to lead measures
- Launch an action team, implement an action plan, and monitor progress

**Prerequisite:** None

**Learning Level:** Fundamental

**Field of Study:** Auditing

**TRACK C-3 - WEDNESDAY, MARCH 9**  
**CHANGE YOUR WORLD: HOW ANYONE ANYWHERE CAN MAKE A DIFFERENCE**  
**INSTRUCTOR: DON LEVONIUS**  
**CLASS FORMAT: LIVE**  
**8 CPEs**

**Seminar Focus and Features**

For many of us, the world we live in feels broken. Division, anger, violence, corruption, poverty, homelessness. We all see it and ask, "why doesn't somebody do something?" It's as if we're paralyzed. But the powerlessness we often feel is a myth. Everyone can do something! By learning to change *your* world you can help transform *the* world. Based on the book "Change Your World," this program will teach you the principles and practices authors John C. Maxwell and Rob Hoskins use to lead life-changing transformations in communities worldwide. Want to join the movement and start making a difference? This is the program for you!

**Learning Objectives:**

- Explain how anyone can become a catalyst for positive change
- List and describe the five truths of transformational change
- Apply the five essential elements of effective transformation
- Develop and initiate your own positive transformation conversation

**Prerequisite:** None

**Learning Level:** Fundamental

**Field of Study:** Auditing

**TRACK D-1 - MONDAY-TUESDAY, MARCH 7 & 8**  
**AUDITING CULTURE: CHALLENGES AND PROVEN TECHNIQUES**  
**INSTRUCTOR: JAMES ROTH**  
**CLASS FORMAT: LIVE**  
**16 CPEs**

**Seminar Focus and Features**

The most powerful control in any organization is its culture. It influences the behavior of every employee at every moment of every working day. The list of major scandals and failures caused by dysfunctional cultures is long and ongoing. For internal auditors to give the level of assurance that Boards and other oversight groups need, we must evaluate the corporate culture.

Is this possible? How can internal auditors develop legitimate audit evidence about something as subjective as culture? And how can we report a cultural weakness to the person accountable and get buy-in rather than hostility?

Techniques do exist to meet these challenges. This course presents a variety of tools and techniques for evaluating specific elements of the corporate culture – often called “soft controls” as well as frameworks and approaches for evaluating the culture as a whole. These are not theoretical techniques. They were developed and proven effective by world-class audit departments.

You will not just learn from the instructor. The course is highly interactive, with a variety of application exercises and discussions. You will be able to think through which kind of evaluation technique will work best in your own organization. You will leave with concrete examples to use as models, knowledge of how to tailor them to your organization, and a rich understanding of the challenges, potential pitfalls, and keys to success in this challenging and most important realm.

**Prerequisite:** None

**Learning Level:** Fundamental

**Field of Study:** Auditing

**TRACK D-2 - WEDNESDAY, MARCH 9**  
**EFFECTIVE REPORT WRITING**  
**INSTRUCTOR: JAMES ROTH**  
**CLASS FORMAT: LIVE**  
**8 CPEs**

**Seminar Focus and Features**

Audit report writing is a critical skill for internal auditors at all levels. This dynamic workshop takes you through the entire process, with practice and feedback at every stage. You will learn how to develop meaningful audit issues that clarify the risk and identify the root cause. Just as important, you will learn how to get buy-in from management. You will discover a simple technique for organizing your thoughts and why it's important to have a clear structure of ideas before starting to write. You will practice an approach to writing that can cut your writing time in half. And you will learn how "de-fogging" will vastly improve the quality of your writing.

**Prerequisite:** None

**Learning Level:** Intermediate

**Field of Study:** Auditing

**TRACK E-1 - MONDAY, MARCH 14**  
**RISK-BASED APPROACH TO IT CONTROL ASSESSMENTS**  
**INSTRUCTOR: JOHN TANNAHILL**  
**CLASS FORMAT: VIRTUAL**  
**8 CPEs**

**Seminar Focus and Features**

A risk-based approach to design, operation and assessment of information security and control is critical to ensuring that an organization's information assets are adequately protected.

**This session will discuss a risk-based approach to assessment of security and control in the following areas:**

- Configuration Management
- Security Configuration
- Patch Management
- Change Management
- Privilege Management
- Vulnerability Management
- Security Compliance
- Security Incident & Event Management (SIEM)

**Prerequisite:** None

**Learning Level:** Fundamental

**Field of Study:** IT Risk & Auditing

**TRACK E-2 - TUESDAY, MARCH 15**  
**CIS CONTROLS SECURITY & AUDIT**  
**INSTRUCTOR: JOHN TANNAHILL**  
**CLASS FORMAT: VIRTUAL**  
**8 CPEs**

**Seminar Focus and Features**

This session will focus on understanding and auditing the CIS Controls (cisecurity.org). This session is based on the current version (v8) of the controls.

**Key Learning Objectives:**

- Understand current control assessment frameworks and relationship to CIS security controls
- Understand CIS Controls and related audit objectives and steps
- Discussion of security and audit tools and techniques

**Prerequisite:** None

**Learning Level:** Fundamental

**Field of Study:** IT Risk & Auditing

**TRACK E-3 - WEDNESDAY, MARCH 16**  
**VIRTUALIZATION / CONTAINER SECURITY & AUDIT**  
**INSTRUCTOR: JOHN TANNAHILL**  
**CLASS FORMAT: VIRTUAL**  
**8 CPEs**

**Seminar Focus and Features**

This seminar will focus on the audit and security issues related to the use of virtualization & container technology.

Discussion of virtualization technologies including:

- VMware vSphere
- Microsoft Hyper-V
- Oracle VM
- Linux KVM

Discussion of VMware Virtual Machine architecture and security components (VMware vSphere)

Detailed discussion of VMware ESXi and vCenter security and control features

Audit objectives for the ESXi and vCenter environments

**Prerequisite:** None

**Learning Level:** Fundamental

**Field of Study:** IT Risk & Auditing

**TRACK F-1 - THURSDAY-FRIDAY, MARCH 17 & 18**  
**INTERNAL AUDIT 101 BASICS AND PRINCIPLES**  
**INSTRUCTOR: DANNY GOLDBERG**  
**CLASS FORMAT: VIRTUAL**  
**16 CPEs**

**Seminar Focus and Features**

Do you find it difficult to find good training for your new auditors? Do you have a rotational program and constantly need basic audit training for new hires or transfers into the department? Audit 101 is the perfect course to send new auditors to learn the basics of auditing. This course is an overview of the auditing field, key terminology and basic beginner steps on how to audit. New auditors should not start their new jobs without taking this course!

**Who Should Attend:** Financial, Operational, and Information Technology Auditors with less than two years of audit experience.

**Agenda:**

- Introduction and Background
- History of Internal Auditing
- Overview of Internal Audit Guidance
- Internal Audit Planning & Process
- Sampling Methodologies and Overview of Application
- Internal Audit Wrap-up
- Flowcharting
- Interview Techniques

**Prerequisite:** None

**Learning Level:** Fundamental

**Field of Study:** Auditing

**TRACK F-2 - WEDNESDAY, MARCH 23 AM Course**  
**IT'S A WRAP—EFFECTIVE AUDIT FOLLOW-UP**  
**INSTRUCTOR: DANNY GOLDBERG**  
**CLASS FORMAT: VIRTUAL**  
**4 CPEs**

**Seminar Focus and Features**

This half-day course takes attendees through an overview of the audit process, end to end, and how to create value-added findings. Additionally, to create value-added findings, auditors must be able to complete a detailed root cause analysis and components of a finding, which will be discussed. Finally, the means, timing and method of follow-up will be discussed, including tracking and efficient follow-up procedures.

**Who Should Attend:** Auditors with any level of audit experience who want to understand and utilize leading practices in internal auditing.

**Agenda:**

- Introduction and Background
- Writing Recommendations and Action Plans
- Audit Report Finalization
- Root Cause Analysis
- Audit Follow-up Policy
- Timing/Method of Follow-up
- Effective Communication of Audit Findings

**Prerequisite:** None

**Learning Level:** Fundamental

**Field of Study:** Auditing

**TRACK F-3 - WEDNESDAY, MARCH 23 PM Course**  
**OFFICE POLITICS FOR MANAGER**  
**INSTRUCTOR: DANNY GOLDBERG**  
**CLASS FORMAT: VIRTUAL**  
**4 CPEs**

**Seminar Focus and Features**

You have likely experienced some form of Office Politics. Working with different personalities, opinions, backgrounds, and values is a challenge in any environment. It is an inevitable fact that when people are working together, personalities can and will clash. No one is an island, so working together as a team is incredibly important for the organization and every employee. PCSkills: Office Politics it is about creating and maintaining better relationships. Employees who understand the positive aspects of Office Politics are better team members and end up being more successful and productive.

**Who Should Attend:** Professionals who would like to manage office politics effectively.

**Objectives:**

- Understand the purpose and benefits of office politics
- Setting boundaries and ground rules for new employees
- Learn to interact and influence among colleagues
- Learn how to manage various personality types in the office

**Prerequisite:** None

**Learning Level:** Fundamental

**Field of Study:** Auditing

**TRACK F-4 - THURSDAY, MARCH 31**  
**AGILE AUDITING**  
**INSTRUCTOR: DANNY GOLDBERG**  
**CLASS FORMAT: VIRTUAL**  
**8 CPEs**

**Seminar Focus and Features**

The audit profession is one of many that is slow to embrace change. For a profession that focuses on operational auditing (efficiency, economy, effectiveness), many audit shops do not have these E's optimized. The subject of Agile Auditing has become an emerging topic in our industry. Many of the basic premises of Agile Auditing are things that all audit shops should be doing. Regardless, GoldSRD has taken the basics of Agile Auditing and applied the standards that all GoldSRD attendees are accustomed to: continuous communication, strong relationships and a transparent audit process. Spend the day with us learning the *Gold Standard* for Agile Auditing!

**Who Should Attend:** Professionals wanting a deeper understanding of agile auditing and internal audit leading practices.

**Objectives:**

- Understand the basics of Agile Auditing and how to apply them to your current methodology
- Discuss Emerging Technologies and Key Risks
- Discuss a Methodology to Audit Everything!
- Learn About a Useful Exercise to Determine (prior to the planning cycle) How Risky an Engagement will be.

**Prerequisite:** None

**Learning Level:** Fundamental

**Field of Study:** Auditing

**TRACK F-5 - FRIDAY, APRIL 1**  
**ERM—PRACTICAL APPROACH, PRACTICAL APPLICATION**  
**INSTRUCTOR: TALI PLOETZ**  
**CLASS FORMAT: VIRTUAL**  
**8 CPEs**

**Seminar Focus and Features**

Practitioners of Enterprise Risk Management are quick to describe the many benefits of implementing the ERM framework has brought to their organization and the audit process. However, many non-practitioners struggle to get started or how to make the most of ERM and integrate and maximize its benefits in audit. Participants will improve their understanding of ERM and the COSO ERM framework, while coming up to speed with current issues, challenges, and emerging practices regarding risk management, control, and governance processes. Additionally, maximizing the benefits of ERM for the audit process will be discussed.

**Who should attend:** Financial, Operational, and Information Technology Auditors who would like to further understand and maximize the use of ERM.

**Agenda:**

- Introduction and Background
- ERM Overview
- COSO ERM Model
- Audit's Role in ERM
- ERM—the Four Essentials
- Internal Environment
- Risk Identification and Assessment
- Risk Responses
- Risk Monitoring

**Prerequisite:** None

**Learning Level:** Intermediate

**Field of Study:** Auditing

**TRACK G-1 - MONDAY-TUESDAY, MARCH 7 & 8**  
**CYBER SECURITY AUDITS OF MICROSOFT WINDOWS SERVER AND**  
**ACTIVE DIRECTORY SECURITY**  
**INSTRUCTOR: KEN CUTLER**  
**CLASS FORMAT: LIVE**  
**16 CPEs**

**Seminar Focus and Features**

Microsoft is a major player in both the CyberSpace infrastructure and application development arenas. In this practical, information packed seminar, you will learn a structured approach to securing and auditing Microsoft servers and networking infrastructure, including Active Directory, from end-to-end and from top to bottom. You will cover all key Windows server control points, as well as common CyberSecurity risks, safeguards, and audit procedures. Forests, domains, directory services, Group Policy Object (GPO) control audit points and associated CyberSecurity and CyberAudit procedures within the Microsoft Active Directory architecture will be analyzed and demonstrated. Key changes affecting CyberSecurity and audit in different versions of Windows servers will be highlighted. You will gain criteria for selecting and using best-of-breed bundled, freeware, and commercial CyberSecurity and CyberAudit tools. You will also focus on strengthening your organization's ability to demonstrate due diligence by emphasizing and leveraging industry best practices for CyberSecurity and CyberAudit of Windows servers.

**Learning Objectives:**

- Identify the different versions and roles of Microsoft Windows servers and important differences in built-in CyberSecurity and CyberAuditability features
- Locate sources of industry CyberSecurity and CyberAudit best practice guidance
- Identify logical access control and other system configuration parameters that affect the security of each Windows server and associated domain objects
- Assess logical access control and other system configuration parameters that affect the CyberSecurity of each Windows server and associated domain objects
- Gain familiarity with Windows CyberSecurity policy deployment and patch management
- Learn the basics of Lightweight Directory Access Protocol (LDAP) and its impact on Active Directory and Windows CyberSecurity policy deployment
- Learn how to use built-in and low cost software tools to gather CyberAudit evidence and assess the level of CyberSecurity for Windows servers and Active Directory

**Prerequisite:** None

**Learning Level:** Advanced

**Field of Study:** Auditing

**TRACK G-2 - THURSDAY-FRIDAY, MARCH 10 & 11**  
**USING DATA ANALYTICS TO IMPROVE INTERNAL AUDIT**  
**INSTRUCTOR: MARY BRESLIN**  
**CLASS FORMAT: VIRTUAL**  
**16 CPEs**

**Seminar Focus and Features**

Today's Internal Audit environment demands audit departments to "do more, with less". A formal data analytics program can go a long way in helping an audit function become more efficient, easily scalable and significantly reduce auditing errors all while providing greater audit and fraud risk coverage. Data analytics programs can provide long term continuous auditing or monitoring around legal and compliance issues as well as the ability to do ad hoc audit testing, business reviews and fraud investigations. Data analytics is the cornerstone for fraud detection programs in many organizations, providing audit and fraud teams the ability to immediately and easily identify potential fraud without having to manually sample large quantities in order to detect fraud and fraud patterns.

Data analytics programs can provide the opportunity for an audit function to add value to their organization, enhance assurance for audits, fraud detection and Sarbanes-Oxley testing. However, implementing an effective program will pose challenges for most audit departments. This course will help auditors understand what data analytics can do, what tools are available for data analytics, what is really involved starting a data analytics program, what areas should be targeted and most importantly, where to start. Participants will learn interactively through a combination of lecture, live demonstrations, and exercises.

**Learning Objectives**

- Understand Data Analytics Concepts
- Distinguish Between Continuous Auditing and Continuous Monitoring
- Identify How Data Analytics Adds Value and Efficiency to Your Audits
- Learn How to Implement Data Analytics Program
- Identify the Various Data Analytic Tools and Their Uses
- Learn How to Present Your Findings in the Compelling Manner

**Prerequisite:** None

**Learning Level:** Intermediate

**Field of Study:** Auditing

**TRACK G-3 - MONDAY-TUESDAY, MARCH 21 & 22**  
**GETTING TO THE ROOT OF THE MATTER:**  
**ROOT CAUSE ANALYSIS TECHNIQUES FOR AUDITORS**  
**INSTRUCTOR: MARY BRESLIN**  
**CLASS FORMAT: VIRTUAL**  
**16 CPEs**

**Seminar Focus and Features**

In today's audit environment there is a lot of discussion around audit functions "adding value". Audits are time consuming, can be expensive and are often a source of frustration for the audit client. Why? As auditors we often hear that the "auditor(s) just doesn't understand my business". The business can feel this way as a reaction to the proposed action and remediation plan. If an audit team doesn't perform effective root cause analysis then the recommended action often will not solve root cause of the issue and problems will persist.

To truly add value, an audit must address the root causes of the issues and exceptions identified, not just the symptoms. This course is designed to introduce the various tools and methodologies used for root cause analysis and how to apply them to the audit process. Participants will learn interactively through a combination of lecture, case studies and exercises.

**Learning Objectives**

- Understanding Root Cause Analysis (RCA)
- Introduction to the various tools and methodologies that can be utilized for RCA
- Understand how RCA can be applied within audits
- Understanding when to utilize RCA in Internal Audit
- Understand the common challenges when using RCA Learn how to apply RCA in practice
- Editing and Proofreading – and the difference

**Prerequisite:** None

**Learning Level:** Intermediate

**Field of Study:** Auditing

**TRACK G-4 - THURSDAY-FRIDAY, MARCH 24 & 25**  
**EFFECTIVE IDENTIFICATION AND TESTING OF INTERNAL CONTROLS**  
**INSTRUCTOR: MARY BRESLIN**  
**CLASS FORMAT: VIRTUAL**  
**16 CPEs**

**Seminar Focus and Features**

Properly identifying, evaluating, and testing controls can be more difficult than anticipated in most organizations. The Public Company Accounting Oversight Board (PCAOB) routinely expresses concerns regarding the effectiveness of the testing completed for *Internal Controls over Financial Statement Reporting* by both internal and external auditors. While publicly traded companies can face extensive scrutiny over the effectiveness of their internal control environment, every organization benefits from effective controls. To ensure a control environment is indeed effective, auditors must know how to properly identify controls, assess their design, and test their operating effectiveness.

This course will teach auditors effective methods for planning, designing, assessing, and executing effective controls testing. The course is interactive, and participants will learn from lecture, discussions, and hands-on exercises. A case study will be used to develop an actual test program.

**Learning Objectives**

- Learning to develop an effective test program
- Determining the appropriate sampling and testing approach
- Learning testing methodologies—manual, automated, and others
- Determining the testing objectives—aligning with business objectives
- Learning to identify, evaluate, and prioritize risks
- Learning to identify, assess, and test controls
- Determining what to test
- Using narratives, flowcharts, and walkthroughs to identify gaps and potential risks

**Prerequisite:** None

**Learning Level:** Fundamental

**Field of Study:** Auditing

**TRACK H-1 - MONDAY, MARCH 28**  
**IT RISK MANAGEMENT AND CYBERSECURITY FRAMEWORK**  
**INSTRUCTOR: SAJAY RAI**  
**CLASS FORMAT: VIRTUAL**  
**8 CPEs**

**Seminar Focus and Features**

Understanding and assessing IT Risk has never been more important for continuity of operations for organizations of all sizes. The increasing organizational dependence upon technology coupled with the fast changing technology landscape has placed increasing demands on risk management professionals and risk management programs. In addition, there is regulatory pressure from both industry and regulators for organizations to have a solid, demonstrated and well-thought-out process for managing technology risks and their potential outcomes (both positive and negative.) This means an effective Risk Management Program has never been more important. Key elements of a Risk Management Program focus on identification of risks, conducting risk assessments, determining appropriate risk response, risk monitoring and risk reporting. In this session, you will learn about the fundamental concepts central to risk management programs, explore the common types and methodologies used for risk assessment/analysis and gain an introductory understanding of the regulatory requirements regarding risk management. At the end of the session attendees will understand the different types of risk assessments and how to satisfy regulatory requirements regarding IT risk management.

**Prerequisite:** None

**Learning Level:** Fundamental

**Field of Study:** Auditing

**TRACK H-2 - TUESDAY-WEDNESDAY, MARCH 29 & 30**

**IT AUDITING AND CONTROLS**

**INSTRUCTOR: SAJAY RAI**

**CLASS FORMAT: VIRTUAL**

**16 CPEs**

**Seminar Focus and Features**

Internal or operational auditors in today's complex organization must understand information systems and be able to function within a technical environment. This seminar outlines the concepts of information technology you need to know in order to understand the audit concerns in the IT environment. You will learn the critical business application system controls and the supporting IT general controls. We will focus on key risks and controls in such critical areas as user access to business applications, database security, networks, change management and disaster recovery. Attendees will leave this session with a solid foundation in the basics of information technology as they apply to audit and security concerns.

**Prerequisite:** None

**Learning Level:** Fundamental

**Field of Study:** Auditing

## ABOUT THE INSTRUCTORS....

**Mary Breslin CIA, CFE** specializes in Internal Audit transformations, Operational and Financial Auditing, Fraud Auditing & Investigations, and Corporate Accounting.

Her career spans over 20 years in Internal Auditing, Management and Accounting for companies such as ConocoPhillips, Barclays Capital, Costco Wholesale, Jefferson Wells and Boart Longyear. With significant International experience, she has managed audit programs in more than 50 countries. Most recently, Ms. Breslin held the titles of Vice President and Chief Audit Executive where she transformed a checklist audit functions into a value add audit departments which regularly delivered measurable business results through the use of risk based auditing, data analytics, continuous education and skill development for her leadership team and staff. Through her senior audit leadership roles, Ms. Breslin has implemented numerous baseline internal audit functions and year-one Sarbanes-Oxley programs, both domestically and abroad.

Additionally Ms. Breslin has extensive Fraud Audit and Investigation experience and has conducted major fraud investigations on multiple continents including large scale federal cases domestically. She has developed and implemented fraud auditing programs in various industries focused on both accounting and operations.

Ms. Breslin attended Rutgers University and received her BS in accounting, and an MBA from the University of Phoenix while living and working overseas. She is a Certified Internal Auditor (CIA), and Certified Fraud Examiner (CFE). She maintains memberships in the IIA, and the Association of Certified Fraud Examiners and is currently a conference speaker for the IIA.

**Ken Cutler** is Director CyberAudit and CyberSecurity. He is responsible for developing and managing the Cyber curricula. He is also President and Principal Consultant of Ken Cutler & Associates (KCA) InfoSec Assurance, an independent consulting firm delivering a wide array of Information Security and IT Audit management and technical professional services, and is Director of Q/ISP (Qualified Information Security Professional) programs for Security University.

An internationally recognized consultant and trainer in the Information Security and IT audit fields, he is certified and has conducted courses for: Certified Information Systems Security Professional (CISSP), Certified Information Security Manager (CISM), Certified Information Systems Auditor (CISA) and CompTIA Security+. In cooperation with Security University, he recently was featured in two full length training videos on CISSP and Security+.

Ken was formerly Vice-President of Information Security for MIS Training Institute (MISTI), Chief Information Officer of Moore McCormack Resources, a Fortune 500 company. He also directed company-wide IS programs for American Express Travel Related Services, Martin Marietta Data Systems, and Midlantic Banks, Inc.

**Danny Goldberg** is the Founder of GoldSRD, a leading provider of Staff Augmentation, Executive Recruiting and Professional Development services. Danny has over 22 years of professional experience, including five years leading/building internal audit functions. Danny was named as one of the Fort Worth Business Press 40 Under 40 for 2014. He is a thought-leader in the profession, recognized through his numerous articles in trade magazines and consistent rating as a top speaker in the industry. Mr. Goldberg is also accredited as the Professional Commentator of the Bureau of National Affairs - Internal Audit: Fundamental Principles and Best Practices (Professional Commentator). Mr. Goldberg has been recognized as a top speaker at numerous events over the past Danny is a Certified Public Accountant, Certified Internal Auditor, Certified Information Systems Auditor, Certified in the Governance of Enterprise Information Technology, Certified in Risk and Information Systems Control, Certified in Risk Management Assurance, has obtained his Certification in Control Self- Assessment and is a Chartered Global Management Accountant.

## ABOUT THE INSTRUCTORS....

**Keith Levick, Ph.D.** is the CEO of Goren and Associates, a professional development, executive coaching, and consulting firm. Some of their clients include: Amerisure Insurance, Mercedes Benz, GM, Daimler, Oakwood Hospital, Monroe Bank & Trust, Greektown Casino, and other Fortune 500 companies. He received his Bachelor of Science (1973), Master of Social Work (1976) and Doctorate in Counseling (1992) from Wayne State University in Detroit.

As a psychologist, Dr. Levick has spent many of his clinical years in private practice. In 1987, he began to transfer his clinical expertise into the field of business. He has written and lectured extensively in the area of psychology and business.

Dr. Levick is an Adjunct Professor at Wayne State University and Lawrence Technological University. Dr. Levick is the author of two books and published numerous professional articles.

**Don Levonius, M.A, BCCLC** believes that good people can change the world, and he's passionate about helping them do so. As a certified coach, facilitator, virtual presenter, and public speaker with Victory Performance Consulting and The John Maxwell Team, Don draws on more than 20 years of leadership experience – including 13 years with Disney. Don's ability to connect with people on site and online and his passion for equipping them has helped tens of thousands of professionals in North America, Europe, and Asia master the life-changing skills they need to live and lead well.

**Tali Ploetz, CPA, CIA, CFE, CRCM, CTP** is an industry recognized expert in Governance, Risk, Internal Audit, Fraud and Compliance. Her personal mission is to provide practical training and advice designed to strengthen team member skillsets and improve corporate internal control environments to ultimately prevent issues / internal control breakdowns by delivering coursework covering:

- Leadership & Executive Presence
- Executive Communication and Political Savvy
- How Regulatory Compliance Impacts Internal Controls and Expense Initiatives
- Negotiation with Examiners and Auditors
- Finding Breakdowns in Processes & Calculating the Impact on Internal Controls

GoldSRD clients will benefit from her executive perspective, which provides a strong foundation geared specifically toward moving risk, compliance and internal audit team members to the next level. Tali Ploetz has more than 27 years of financial services industry experience.

**Sajay Rai, CPA, CISSP, CISM** has more than 30 years of experience in information technology, specializing in information security, business continuity, disaster recovery, privacy, IT audit and information risk. Mr. Rai is the Founder and CEO of Securely Yours LLC. Securely Yours LLC is focused on delivering innovative solutions through delivery channels like Software-as-a-Service, Managed Services and traditional IT consulting. Mr. Rai's clients are in the financial, manufacturing, retail, healthcare, federal and state agencies and utility industry.

Prior to starting Securely Yours LLC, Mr. Rai was a Partner with Ernst & Young LLP for 10 years and was responsible for the information advisory practice in the Detroit Metro area. He also served as the national leader of EY's Information Security and Business Continuity practices. Mr. Rai's clients included General Motors, Blue Cross Blue Shield of Michigan, Yazaki North America, Tecumseh and Federal Mogul. He also served as a member of his firm's Partners Advisory Council.

Mr. Rai also worked with IBM for 13 years, most recently serving as an executive of the national Business Continuity and Contingency consulting practice. He was instrumental in starting the company's Information Security consulting practice and managing its information technology consulting practice in Latin America.

Mr. Rai co-authored a recently published book, *Defending the Digital Frontier – A Security Agenda*, which guides business and IT executives on how to develop an effective and efficient information security program within their enterprise. He also co-authored Institute of Internal Auditors' publications of "Sawyer's Internal Audit Handbook 6th Edition" and the publication of IIA's Global Technology Audit Guide (GTAG) No. 9 on the topic of Identity and Access Management.

Mr. Rai is a member of IIA's Professional Issues Committee (PIC). He also serves on the board of ISA-CA Detroit Chapter, IIA's Detroit Chapter, Society Of Information (SIM) Detroit Chapter and as a member of Walsh College's Accounting Advisory and Technology Committees. Mr. Rai is a regular speaker

## ABOUT THE INSTRUCTORS....

### **Sajay Rai, CPA, CISSP, CISM (Continued)**

at industry conferences on information security, business continuity, disaster recovery, technology strategy and is frequently quoted in magazines and newspapers. He has also served as expert witness in litigation cases in the area of information security.

He holds a Master's degree in Information Management from Washington University of St. Louis, and a Bachelors degree in Computer Science from Fontbonne College of St. Louis.

**James Roth, PhD, CIA, CCSA, CRMA** is president of *AuditTrends*, LLC, a training firm devoted to identifying and communicating the best of current internal audit practice. Jim has 35 years of progressive internal audit and teaching experience. His publications include nine *AuditTrends* seminars, nine books and seven other major works for the IIA International. He wrote all of the IIA's early research studies and training programs on COSO. His publications include:

- *Value-Added Business Controls: The Right Way to Manage Risk*
- *Control Model Implementation: Best Practices*
- *Internal Audit's Role in Corporate Governance: Sarbanes-Oxley Compliance*
- *Four Approaches to Enterprise Risk Management*
- *Best Practices: Evaluating the Corporate Culture*
- *Adding Value with COSO 2013: Beyond Sarbanes-Oxley Compliance*

In 2008 the IIA gave Jim the Bradford Cadmus Memorial Award, which was "established...to honor individuals making the greatest contribution to the advancement of the internal audit profession." Energetic and motivating, Jim is one of the highest rated speakers on internal audit.

**John G. Tannahill, CA, CISM, CGEIT, CRISC, CSXP** is a management consultant specializing in information security and audit services. His current focus is on information security management and control in large information systems environments and networks. His specific areas of technical expertise include Windows Server & Linux operation system security, network security, and database security. John is a frequent speaker in Canada, Europe, Africa, Asia and USA in the subjects of information security, cybersecurity and IT audit.

John is a member of the Toronto ISACA Chapter and has spoken at many ISACA Conference and Chapter events. He is a member of the Institute of Chartered Accountants of Scotland.

**Paul E. Zikmund, CFE, CBCP, CRMA, CAMS, MBA, MAcc, MBEC, CECM** serves as SVP Chief Risk, Compliance & Information Security Officer at Berkadia. He is responsible for managing the company's enterprise risk management process, compliance programs and controls, internal audit function and directing strategy, operations and the budget for the protection of the enterprise information assets. Prior to his role at Berkadia, Paul served as a Director of Baker Tilly's Global Fraud and Forensic Investigations, Compliance and Security Services practice where he was responsible for helping clients develop, assess and administer ethics and compliance programs, conduct global and cross-border fraud and misconduct investigations, including, bribery, corruption and compliance matters and manage risks related to ethics and compliance failures. Prior to that, Paul served as Deputy CCO & Vice President Global Security, Bunge in White Plains, NY where he was responsible for development and implementation of Bunge's fraud, ethics, compliance and security risk management programs and controls designed to protect company assets, mitigate fraud and misconduct, ensure compliance with federal and state laws, protect company assets, and promote adherence to Bunge's core values. Paul managed and conducted investigations of compliance matters, fraud and ethics violations. Paul assisted with the development and implementation of tools and techniques to mitigate enterprise security, fraud & compliance risk, manages the company's third party risk management program, and administers security, compliance training and awareness programs. Prior to joining Bunge, Paul worked as the Senior Director Forensic Audit at Tyco International in Princeton, NJ and the Director Litigation Support Services at Amper, Politziner, & Mattia, LLP, in Philadelphia, PA where he was responsible for developing, implementing, and administering fraud risk management services to Tyco and to clients. He possesses nearly 35 years of experience in this field and has effectively managed global compliance and forensic audit teams at various Fortune 500 companies.

## **REGISTRATION INFORMATION**

Space is limited so registration will be accepted on a first-come, first-serve basis. Pricing has been established to provide the maximum educational benefit for the lowest cost. Therefore, we do not offer discounts from the established prices for early registration, membership affiliation or groups. Dress code for the training is business casual.

Morning refreshments will be provided from 7:30 – 8:30 AM, and sessions will be from 8:30 AM – 4:30 PM each day. Lunch will be provided daily with vegetarian options.

Due to circumstances outside of our control, we may find it necessary to reschedule or cancel sessions, or change instructors. We will give registrants advance notice of such changes, if possible.

### **Payment and Cancellation Policy**

Please note all times are stated in Eastern Daylight Time (EDT). All reservations must be made online and all payments must be received two business days prior to date of class. Payments may be made at the time of registration using Visa, MasterCard, Discover or American Express, or check payments may be mailed to the address listed below.

Payments (payable to: **IIA Detroit**) should be mailed to the address below. Please do not remit payment to the ISACA Detroit Chapter. Training or registration questions should be sent to

[Chapter2@iichapters.org](mailto:Chapter2@iichapters.org).

**IIA - ISACA Spring Training  
Administrator  
P.O. Box 99340  
Troy, MI 48099**

### **Hotel Information**

Individual attendees can make reservations for the event directly with the Hyatt Place at the Suburban Collection Showplace reservations at 1-800-233-1234.

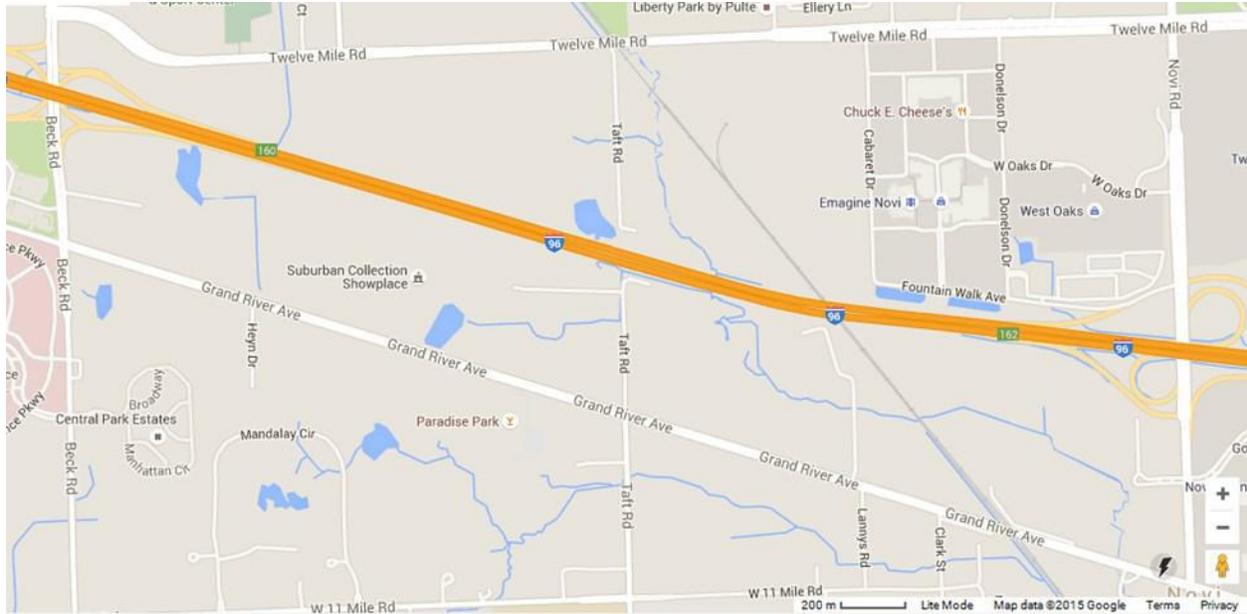
## TRACK and PRICING INFORMATION

Track	Session	Format	Credits	Date	Fee
A-1	Bribery & Corruption— Risk Mitigation & Investigation Strategies	Live	8	3/7	\$260
A-2	Auditing the Ethics and Compliance Function	Live	8	3/8	\$260
A-3	Information Security— Auditing for Program Effectiveness	Live	8	3/9	\$260
B-1	Returning to Work: The New Normal	Live	8	3/7	\$260
B-2	Conflict Management	Live	8	3/8	\$260
B-3	Picture It! Get to the Point with Visual Impact	Live	8	3/9	\$260
C-1	The 15 Invaluable Laws of Growth: How to Achieve Your Career Potential	Live	8	3/7	\$260
C-2	Strategic Planning & Goal Setting: How to Move Your Organization Forward	Live	8	3/8	\$260
C-3	Change Your World: How Anyone Anywhere Can Make A Difference	Live	8	3/9	\$260
D-1	Auditing Culture: Challenges and Proven Techniques	Live	16	3/7-8	\$520
D-2	Audit Report Writing	Live	8	3/9	\$260
E-1	Risk—Based Approach to IT Control Assessments	Virtual	8	3/14	\$230
E-2	CIS Controls Security & Audit	Virtual	8	3/15	\$230
E-3	Virtualization / Container Security & Audit	Virtual	8	3/16	\$230
F-1	Internal Audit 101 Basics and Principles	Virtual	16	3/17-18	\$460
F-2	It's a wrap—Effective Audit Follow-up	Virtual	4	3/23	\$115
F-3	Office Politics for Managers	Virtual	4	3/23	\$115
F-4	Agile Auditing	Virtual	8	3/31	\$230
F-5	ERM—Practical Approach, Practical Application	Virtual	8	4/1	\$230
G-1	Cyber Security Audits of Microsoft Windows Server and Active Directory Security	Live	16	3/7-8	\$520
G-2	Using Data Analytics to Improve Internal Audit	Virtual	16	3/10-11	\$460
G-3	Getting to the Root of the Matter: Root Cause Analysis Techniques for Auditors	Virtual	16	3/21-22	\$460
G-4	Effective Identification and Testing of Internal Controls	Virtual	16	3/24-25	\$460
H-1	IT Risk Management and Cybersecurity Framework	Virtual	8	3/28	\$230
H-2	IT Auditing and Controls	Virtual	16	3/29-30	\$460

# Spring Training Location

Suburban Collection Showplace

46100 Grand River Ave  
Novi, MI 48374



## From the West

Take I-96 East to Beck Road (exit #160), turn right and head south on Beck Road for 0.4 miles. Turn left onto Grand River Avenue and head east for .5 miles. Turn left into Suburban Collection Showplace. Park in the lot on the right as you enter the complex.

## From the East

Take I-96 West to Novi Road (exit #162), turn left and head south on Novi Road. Follow Novi Road 0.4 miles to Grand River. Turn right and head west on Grand River 1.25 miles. Turn right into Suburban Collection Showplace. Park in the lot on the right as you enter the complex.