Newsletter Snapshot

Chief Audit Executive Panel Discussion
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New Officers and Board of Directors
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New Tools of the Trade
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Discounts & Hardships!
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Pittsburgh Chapter & HQ CIA review Courses
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May - International Internal Audit Awareness Month
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Student Articles
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ELEVATE IA Scholarship Program
Please see page 18.

Webinars & IIA HQ Events
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Hello Chapter Members,

May is Internal Audit Awareness Month! We hope that you can join us virtually at the May 20th meeting to help us celebrate the profession!

A Big WELCOME to all our incoming chapter officers:

Chapter Officers 2021/2022 (one year term)
- Maria Wawrzynski
- Daniel Ward
- Alex Bradshaw
- TJ Valerio
- Jenna Hanna
- Chris Cerda

Board of Governors (three-year term)
- Tom Keaton

Congratulations everyone! Thank you for volunteering next chapter year – I wish you the best of luck!

Please note that in the coming weeks you will be receiving a survey from the Programming Committee, as they are looking for suggestions on programs for the 2021/2022-chapter year. Be sure to respond with any ideas you may have. The survey will also include a section on certifications, as we are trying to gage how many chapter members are interested in obtaining the CIA, and how our chapter can help!

Don’t forget to Save the Date for the 2021 Fraud Seminar on September 13th & 14th!

On behalf of the Chapter Officers and the Board of Governors, thank you for being a member of our profession and a member of the Pittsburgh Chapter!

Sincerely,
Jessica Miller
Pittsburgh Chapter President
## Save the Date!

<table>
<thead>
<tr>
<th>Date</th>
<th>Topic</th>
<th>CPE</th>
</tr>
</thead>
<tbody>
<tr>
<td>May 20th</td>
<td>Chief Audit Executive Panel Discussion</td>
<td>1.5 Hours</td>
</tr>
<tr>
<td>September 13th &amp; 14th</td>
<td>Fraud Seminar</td>
<td>TBD</td>
</tr>
<tr>
<td>November 18th</td>
<td>Duquesne CPE Event - Co-Sponsored by the IIA</td>
<td>8 Hours</td>
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<tr>
<td></td>
<td>Duquesne University Power Center</td>
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Date:
May 20th 2021 1:00PM - 2:30PM (Eastern Time) | 1.5 CPE Credit | Field of Study: Auditing

PRICE:
IIA Members $25 | Non-Members $50

Please join us for a panel event featuring Chief Audit Executives from various industries!
The panelists will discuss hot topics, risk management and challenges currently facing the Internal Audit field.
Do not miss the opportunity to hear from these individuals!

Registration Link: https://na.eventscloud.com/614222

Moderator:
Bill Lyons, Former EVP/CFO of CONSOL Energy, and Executive-in-Residence for Leadership and Accounting at Duquesne University

Panel:
Paulette Mullings Bradnock, Chief Audit Executive for BNY Mellon
Michael Ward, Head of Global Internal Audit / Chief Audit Executive for Viatris (previously Mylan)
Catherine A. Yunk, VP, Chief Audit and Compliance Officer, UPMC
Beth Bodner, Global Vice President, Internal Audit at American Eagle

Bios:
Bill:
William J. Lyons has over 40 years of professional financial experience, primarily at CONSOL Energy Inc., where he was the Chief Financial Officer for thirteen years. Mr. Lyons has extensive corporate governance experience, having served on the Board of Directors of several public and private organizations. He also has served as an officer in the United States Air Force. Mr. Lyons holds a Bachelor of Science degree in Business Administration and a Master of Science degree in Accounting, both from Duquesne University. He is a Certified Public Accountant and a Certified Management Accountant. Mr. Lyons is an Executive-in-Residence at Duquesne University School of Business, where he teaches courses in Financial Reporting and Leadership.

Paulette: Paulette Mullings Bradnock is chief audit executive for BNY Mellon, responsible for the management of more than 370 employees within Internal Audit. She reports directly to the audit committee chairman of the board of directors and administratively to the chairman and CEO. Mullings Bradnock serves on the board of governors for the Institute of Internal Auditors New York Chapter. She is a member of the board of trustees for the Alvin Ailey American Dance Theater and serves as madam chair of its audit committee. Mullings Bradnock also serves on the board of trustees for her alma mater - Queens College, City University of New York – and chairs the audit committee. She is a former board member of the Make-A-Wish Foundation of Metro and Western New York and former madam chair of its audit committee. Mullings Bradnock was named one of Savoy magazine’s “2018 Most Influential Blacks in Corporate America.” In recognition of her achievements and influence in the banking and financial services sector, American Banker included her in the top 25 "Women to Watch" for 2017, 2018, 2019 and 2020.
Michael:
Michael Ward serves as the Head of Global Internal Audit / Chief Audit Executive for Viatris (previously Mylan), a position he has held since 2017. Reporting to the Audit Committee of the Board of Directors, Michael is responsible for the vision and strategy of the function and a diverse team based in the U.S., India, the U.K. and China. Prior to his current role, Michael spent 5 years in the Global Controller’s Group, most recently serving as Assistant Controller. Michael joined Mylan as Director, Internal Audit in 2010 and spent 2 years in the function. Prior to Mylan, Michael was a Senior Manager in the Assurance practice of Ernst & Young in the Cleveland office for more than 10 years, during which he supervised audit teams for publicly traded companies in the manufacturing and distribution industries, including Ernst & Young’s largest client in Northeast Ohio. Michael holds a Bachelor of Science and Business Administration in Accountancy and an MBA from John Carroll University, and is a CPA in Pennsylvania.

Catherine:
Received a Bachelor of Science degree from Robert Morris College. Certified Public Accountant, Certified Internal Auditor, Certified Fraud Examiner, Certified Information Systems Auditor, Chartered Global Management Accountant, and Accreditation in Internal Quality Assessment/Validation as established by the Internal Auditors Association. Previous professional positions include: UPMC, Director Audit & Compliance; Children’s Hospital, Director, Audit Services; South Hills Health System, Information Systems Auditor, Budget Analyst, Accountant; TAM Construction, Controller; Joseph T. Senko and Associates, CPA, Accountant.

Beth:
She redeveloped and oversees the Internal Audit Department, building bench strength and integrity, enhancing the risk-based model, and forging strong partnerships within the organization. She and her team are often approached by company business leaders to perform audits and process reviews within their areas. Bodner previously oversaw AEO’s accounting operations, general accounting and financial reporting. In her 28 years in retail, including Foot Locker and Jo-Ann Stores, Bodner led internal audit, business practices and procedures, logistics control, DC operations, reverse logistics, and all facets of accounting and accounting operations.
President – Maria Wawrzynski
Maria Wawrzynski will serve as the President of the Pittsburgh IIA Chapter for the 2021-2022 term. Maria is a Senior Consultant in Deloitte’s Commercial Risk and Financial Advisory (RFA) practice, within experience in business and technology risk areas for internal and external audit services. Maria is currently pursuing her Master’s in Business Administration and Certified Public Accountant license.

President Elect – Daniel Ward
Daniel is an Audit Director for the Enterprise Functions Audit Group at BNY Mellon and is also a member of Audit’s Leadership Team. Daniel has responsibilities in Human Resources and Finance CAO groups, including Third Party Governance and Accounts Payable. He manages a team of professionals in both Pittsburgh and New York.

He manages all aspects of audit projects both domestic and international. He is also involved in various department Strategic Initiatives such as; Audit Methodology New Hire training instructor and Internal Audit Council member. Daniel also participates as a mentor in various Company programs including Internal Audit and Impact. Daniel has over 11 years of audit experience both internal and external which includes three years of experience at a “Big 4” public accounting firm providing audit and business advisory services to clients primarily focusing on SEC and non-public clients within the manufacturing, retail, and oil and gas industries. Daniel is a graduate from Robert Morris University with a Bachelor of Science degree in Business Administration and Accounting.

Programming Officer – Alex Bradshaw
Alex has been a Senior Internal Auditor for TMS International LLC for the past three and a half years, performing financial and operational audits on a global basis in the steel metals and manufacturing industry. Responsibilities in this position also include the designing of objective to risk analyses and the development and implementation of audit documentation procedures. Alex previously volunteered for the IIA as a project coordinator, working closely under his former audit director and former IIA VP, Giles Kerley. Prior to beginning his career in Internal Audit, Alex worked as a Senior Tax Auditor for the Florida Department of Revenue and as an Anti-Money Laundering Investigator for JPMorgan Chase.
Treasurer – TJ Valerio

TJ is a Lead Auditor in Viatris’ Internal Audit group. TJ has experience performing Sarbanes Oxley (SOX) audits, risk-based audits, and more recently, has been focused on the group’s continuous monitoring program. TJ currently serves the role of Treasurer of the IIA Pittsburgh Chapter.

Secretary - Jenna Hanna

Jeanna is Director – Audit & Compliance at UPMC. Jeanna provides oversight for operational, clinical, and financial focused audits, consulting reviews, and various special projects. Jeanna’s past experience includes Manager in the Risk Advisory practice at Ernst & Young and multiple roles at United States Steel Corporation, primarily within Internal Audit. Jeanna received a BSBA from Robert Morris University and an MBA from Duquesne University. Jeanna is a CPA, CIA, CFE, and CFMA. Jeanna has been a member of the IIA for over ten years.

Certifications & Membership Officer - Chris Cerda

Chris Cerda for Certifications & Membership Officer. Chris is a Senior at Schneider Downs in the Risk Advisory Services (RAS) Practice, with seven years’ experiences performing internal audit services, Sarbanes Oxley 404 testing, third-party compliance assessments, and other special projects for companies in various industries including banking, courier, manufacturing, and higher education. Chris has been an active member of the IIA Pittsburgh Chapter for over five years, serving as the Membership Chair and Certifications Officer.

Board of Governors – Tom Keaton

Tom is the Director of Internal Audit at Crown Castle. He has 17 years of experience in the auditing and consulting fields focusing on Sarbanes-Oxley, operational and information technology audits as well as system implementations and process improvement initiatives. Outside of standard audit responsibilities, he is currently building a data analytics and automation function and is responsible for Crown Castle’s fraud prevention/detection program and conducting all internal investigations related to financial or operational claims. Prior to his time at Crown Castle, he was a manager in EY’s Advisory Services practice as well as an internal audit manager at American Eagle Outfitters. Tom holds a bachelor’s and master’s degree in Accounting from Kent State University and is also a CIA, CISA, CFE and CRMA.
The IIA is pleased to provide today’s most robust and relevant resources, along with practical toolkits and tips, so each member can be a more effective internal auditor, anywhere and anyway they need. There’s never been a better time to discover more benefits of membership.

https://na.theiia.org/standards-guidance/topics/Pages/Professional-Tools.aspx

1. Upcoming Conferences & Virtual Symposiums
   - International Conference - Early Registration Rate extended through April 30th!
   - Offering 5 Education Tracks | Program Guide
   - June 14 - 18, 2021 | Register now.
   - Diversity, Equity & Inclusion: Leaders Driving Change Virtual Symposium | July 27 & 29 | 12:00 – 2:10 p.m. ET

2. NEW! Tools of the Trade Now Included With Membership
   - Add value with an array of professional tools that enhance the value of the profession and the professional, at every level.
   - Includes how-to guides, templates for Fundamental and Audit Planning Tools, and more. Access here.

3. Upcoming IIA Webinars
   - Attend these content-rich webinars for learning opportunities and earn valuable CPEs—all included with membership.
   - The Start Smart Advantage: New IIA Member Benefits | Apr. 21 | 3:00 – 4:00 p.m. ET | Register here.
   - Also a great refresher on membership benefits for your team.
   - Financial Services: 3 Steps to Transform Your Team into an Agile Engine
     May 12 | 1:00 – 2:00 p.m. ET | 1 CPE | Register here.
   - Disruptive Innovation Disrupting Internal Audit | May 18 | 3:30 – 4:30 p.m. ET | 1 CPE | Register here.
   - 2021 Archived Webinars may be found here.
     You may also obtain 1 non-NASBA IIA CPE by watching the playback in the archives.

4. NEW! Knowledge Briefs for Financial Services
   - Auditing Conduct Risk | Download here.
   - See all available member resources for Financial Services.
   - Learn more about becoming a Financial Services contributor.

5. NEW! American Corporate Governance Index
   - Developed by The IIA and the University of Tennessee’s Neel Corporate Governance Center.
   - This report examines strengths, weaknesses, and effectiveness of corporate governance practices and policies for publicly held U.S. companies based on the Guiding Principles of Corporate Governance. Download now.

6. Join The IIA’s Audit Executive Center See page 19 within this newsletter for more details
   - An exclusive member-based resource for Chief Audit Executives (CAEs)/heads of internal audit, enabling them to be more successful and relevant in all that they do.
   - There are three membership levels providing a variety of resources and benefits for high-performing audit leaders to choose the program best suited for their IA function, staff and stake holders.
2021 Membership Promo Codes

**CHE21** – 20% off new or rejoining (previously lapsed) NA individual professional membership

*Expires Dec. 31, 2021*

**GCHE21** – 20% off new or rejoining (previously lapsed) NA government/public sector membership

*Expires Dec. 31, 2021*
During these unprecedented times, many members/groups in hard-hit industries continue to experience challenging economic circumstances brought about by COVID-19.

Our goal is to NOT lose members!

If you have professionals or groups experiencing hardships, please have them email membership@theiia.org and we’ll work with them on a case-by-case basis to get them renewed.

We’re in this together.
Prepare to Pass the CIA Exam with the Pittsburgh Chapter

CIA Review Classes Coming in March!

Pittsburgh Chapter will be partnering with The IIA to offer CIA® review classes starting March 8th using The IIA’s CIA Learning System®. Our expert instructor will lead you through the global CIA exam syllabus in a structured and interactive online class environment to ensure you understand and can apply the critical CIA topics.

Reading Materials

Materials teach the CIA exam syllabi, incorporating the latest IIA Professional Guidance, in a concise and easy-to-understand format.

Part 1: Essentials of Internal Auditing
Part 2: Practice of Internal Auditing
Part 3: Business Knowledge for Internal Auditing

• Study small content segments for increased focus and flexibility.
• Download books to your e-reader, read online, or choose printed books (optional add-on).
• Explore topics in more detail with direct links to additional online resources.

Interactive Online Study Tools

• Pre-test evaluates current knowledge and helps set your personalized study path.
• Video tutorial provides an overview of the IPPF components.
• Quizzes test your comprehension and retention.
• Flashcards offer review of key terms and definitions.
• CIA practice exam helps build confidence through a computer-based exam emuation.
• Progress reporting tracks activities and scores.

Upcoming Course Dates

The following courses are available through the Pittsburgh Chapter.

<table>
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<tr>
<th>Course</th>
<th>Dates</th>
<th>Time</th>
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<tbody>
<tr>
<td>Part 1: Essentials of Internal Auditing</td>
<td>March  8, 10, 12, 15</td>
<td>12:00 – 3:00 PM ET</td>
</tr>
<tr>
<td>Part 2: Practice of Internal Auditing</td>
<td>April 26, 27, 28, 29</td>
<td>11:00 AM – 2:00 PM ET</td>
</tr>
<tr>
<td>Part 3: Business Knowledge for Internal Auditing</td>
<td>May 17, 19, 21, 26, 28</td>
<td>12:00 – 4:00 PM ET</td>
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</table>

Registration fees include The IIA’s CIA Learning System Version 7.0 online study tools, reading materials and student slide book. If you already own these study materials, registration fees will be reduced by $200.

For more information or to register, call us at +1-407-937-1111 and provide your chapter name to qualify for the discounted price of $695/Part 1, $695/Part 2 & $1,095/Part 3.
May is International Internal Audit Awareness month.

We will be celebrating during our May meeting and will obtain a proclamation letter from the mayor of the City of Pittsburgh!

Within that proclamation, we have requested May 20th to be Internal Audit Day!

Below are some suggestions on how you can celebrate, spread awareness, and be proud of your profession!

1. Customize your email signature and social medial accounts with the International Internal Audit Awareness Month Icon (attached the end of this page)

2. Host a workplace celebration (might be more difficult with COIVD precautions, but it could be virtual)!

3. Engage in person or through Zoom—host a lunch and learn

4. Let your organization know when you obtain a new IIA professional certification and CELEBRATE it—CIA, CGAP, CFSA, CCSA, CRMA—we post in this newsletter quarterly!

5. Utilize printed material developed by the IIA to share knowledge and display them in the workplace/workspace

6. Subscribe to Tone at the Top—and encourage others to as well.

7. Connect online, start or join a conversation on social media!

8. Post in your company’s publications or even a local newspaper

www.theiia.org
On March 23rd, 2021, the Pittsburgh chapter of the IIA hosted its annual Presentation Competition. While the event looked a bit different this year being held in a fully virtual setting, that did not stop local college students from preparing and presenting their research on a wide variety of IIA-related topics. Students were given approximately two months to prepare their presentation and present to a panel of six judges within the IA profession.

This year, we had 5 teams made up of three to six students register from the following schools: Slippery Rock University (2), Duquesne University (2), Robert Morris University.

Robert Morris University’s team chose to conduct a mock interview with an audit client. This was one of the more non-traditional presentation topics that allowed students to put a creative spin on an IIA concept.

Duquesne University had two teams register for the contest. One team prepared a presentation on how COVID-19 impacted Internal Audit departments and how they were able to adjust as a result. Duquesne’s other team prepared their presentation on how RPAs will continue to impact the internal audit profession.

Slippery Rock University also had two teams register for the contest. One team prepared a presentation on effective communication skills. Slippery Rock’s other team prepared their presentation on the roles and responsibilities of the three lines model.

In addition to the effort made by our participants, the event could not have been a success without the judges who volunteered their time and professional insight. A special thanks to the following individuals for volunteering their time for this event: LaDawn Yesho (S&T Bank), Lew Fortwangler (Federated Hermes), Erin Puko-Wilking & Chris Cerda (Schneider Downs), and Nicole Saldamardo & Adam Spithaler (Howmet Aerospace). We also want to thank Kortney Lampel and Jenna Herman (Schneider Downs) for coordinating the event.

All of the students that participated in the competition put in a great effort, despite the added challenge of a fully virtual event. The winning team of this year’s presentation competition was the team from Duquesne University that presented on the COVID-19 impact on IA. The second and third place teams were the Duquesne University team that presented on RPAs and the Slippery Rock University team that presented on the three lines model, respectively.
Duquesne University – 1st place team

Did organizational risks change?

Internal Auditors were already experiencing changes and revising strategies before COVID-19:
- Cybersecurity
- Cost optimization

COVID-19 has caused several emerging risk areas for the Internal Auditor to consider:
- Crisis Management and Response
- Workforce
- Operations and Supply Chains
- Customers
- Finance and Liquidity

Duquesne University – 2nd place team

WHAT IS ROBOTIC PROCESS AUTOMATION?

Slippery Rock University – 3rd place team

THE ROLE OF MANAGEMENT

- Make assertions about transactions, events, account balances, presentation, and disclosure
- Sarbanes Odel provides management responsibility
- Converses with auditors throughout the process and after
Internal Auditing Class Guest Speakers

During the course of the Internal Auditing class in Duquesne University’s Master of Accountancy program, I had the chance to listen to a few guest speakers who came to speak to our class. Our class was given a presentation by Tim Berichon Director of Insight & Intelligence and Internal Audit Leadership (CAE) Engagement of the IIA, Matt Leavy Senior Internal Auditor for Dick’s Sporting Goods, and Maria Wawrzenski who works in risk and financial advisory with Deloitte. All of our guest speakers shared with us their experience working in Internal Audit. In addition, they presented on specific topics related to what we were learning in the classroom. It was very beneficial to hear and learn from current working professionals.

Tim Berichon: Our first speaker of the semester was Tim Berichon. Tim has had a great deal of experience in business, working internationally, and working in Internal Audit. He now works in an executive role for the Institute. Tim talked to us about corporate governance. Specifically, he told us how Internal Audit can provide assurance and has a role in all areas of corporate governance. An important factor to consider is the motives of the Board of Directors, specifically divided loyalties. The BOD may try to influence the Internal Audit function indirectly to best suit shareholder interests. Board divided loyalties should be evaluated with corporate governance. Oversight of the strategic and operational decisions of management, promoting ethics and values within the organization, and ensuring effective organizational performance management and accountability also need to be addressed. Auditing culture is a task Internal Auditor’s should perform as it lends to an effective corporate governance structure.
Matt Leavy: Our second speaker of the semester was Matt Leavy. Matt started his career at Deloitte in External Audit and recently took a position with Dick’s Sporting Goods in Internal Audit. Matt talked to us about what the Internal Audit function does, in addition to giving some insight on the work he does as a professional. As he has experience in both an External and Internal audit role, he was able to provide a clear summary of the differences between the two.

### Internal Audit
- Operational focus
- Value added function for an organization
- Report to senior company management
- Less formality in reports and findings (simple, straightforward, communicated verbally)
- Provide consulting and special project services
- More risk assessment procedures
- Continuous approach

### External Audit
- Financial statement focus
- Provides assurance to shareholders
- Formal reports and procedures (PCAOB, firm requirements)
- Strictly audit services
- More substantive testing procedures
- Annual audit approach (with quarterly reviews)

Maria Wawrzynski: Our third speaker of the semester was Maria Wawrzynski. Maria talked to us about her experience in the risk and financial advisory practice at Deloitte and her upcoming role as the new president of the Pittsburgh Chapter of the IIA. Maria was able to show us some examples of workpaper documentation that Deloitte uses for their engagements. In addition, we were able to see the process of how the evaluation of internal controls are documented and assessed. She walked us through how these workpapers would be filled out during the course of an engagement. I was also able to ask Maria her opinion on what the learning curve is for someone who wishes to switch from an assurance to an advisory role. Maria explained how the learning curve is not too dramatic for someone who wishes to cross-functions. A point that she stressed is that being resourceful and engaging with team members is crucial to making this transition easier.
Experiences as the IIA Ambassador at Robert Morris University

Before starting my junior year of college (2020-2021), I did not really have a great understanding about either auditing or internal auditing. I knew that these were both realms of accounting, but I did not know how. In my Advanced Financial Accounting class, my professor offered me to become the ambassador at Robert Morris University (RMU) for the Institute of Internal Auditors. At first, I was hesitant to take it since I did not know much about the IIA. However, I took the position because I knew it could be a great learning experience for me!

In that class, I learned a lot about internal auditors. Through my Advanced Financial Accounting class, I learned that internal auditors spend about 50% of their time traveling. However, this is a good first job position because of the opportunities to meet many important people. This is also a potential opportunity to become the CEO or CFO of a company. After having the role of an internal auditor, there are many different opportunities that can arise. Internal auditors learn a lot about a company while in the role, which is why there are so many opportunities that internal auditors can take after having that role.

My role as the IIA Ambassador started by getting a group of RMU students to attend the IIA’s 2020 Internal Audit Student Exchange. This was a three-hour presentation by the IIA about the IIA and careers in general! RMU ended up having about 10 to 15 students attend, which was great. In addition, I was in charge of getting a group together to do the IIA Fall Case Competition. I did not participate in this competition; however, I did get a team prepared to participate. On the other hand, I was able to participate in the Spring IIA Case Competition, which gave me an idea of how to work as a team. Our prompt helped my team learn more about interviews between internal auditors and auditees since we had to conduct a mock interview. We came up with questions, answers, and an analysis of the answers and whether they were good or bad.

Finally, one of the main things that I did as the IIA Ambassador at RMU was get speakers to come in and speak to various RMU groups. First, I had Daniel Ward come and speak to the RMU chapter of Beta Alpha Psi. He talked about his role as an internal auditor and what his job consists of. Also, I have three people from the IIA coming in to speak on a panel to our Advanced Financial Accounting class. Tara Atkins from Deloitte, Steve Kobert from EY, and Laura Barber from PNC Bank are the three IIA speakers coming to speak on the panel. I organized the speakers, and I am promoting this event for more students at RMU to attend.

As the IIA Ambassador, I learned so much more about internal auditors and their roles. I also learned how to best promote the IIA and more about the case competitions as well as how to organize speakers. I am so honored to have had this position this year, and I am glad with all of the information that I learned as the IIA Ambassador.
In October, The IIA and Audit Board launched the Elevate Internal Audit Scholarship Program to provide upskilling opportunities, through access to training and certification resources, to internal auditors who have been laid off or furloughed as a result of the pandemic. The response to the program has been excellent and we’d like your help in expanding the promotion of this opportunity to your members on a grassroots level.

As The IIA’s front line serving internal auditors locally, we recognize that you are in regular contact with many who may be in greatest need of the resources we’re offering through the program. We have created a toolkit, including sample copy and banner ads that you can use in your outreach efforts.

Elevate Internal Audit Scholarship Program benefits include:

- Access to industry training and professional certifications, regardless of ability to pay.
- Opportunity to gain progressive audit practice and technology knowledge to deepen skills and capabilities.
- Enhanced credentials to leverage with potential employers.

Help us support the profession and help all of our members build next-generation skills to re-enter the profession stronger and even more resilient. If you have any questions, please contact us at Customer.Relations@theiia.org. Thank you.

Sincerely,
William Michalisin, CIA, CAE
EVP & Chief Operating Officer
The Institute of Internal Auditors

To learn more and to apply, please visit:
https://www.auditboard.com/elevate/internal-audit-training-scholarship/
The Audit Executive Center® (AEC®) is the essential resource to empower chief audit executives (CAEs) to be more successful. In order to meet these needs, a new AEC website and membership structure were launched in late June 2017. The new AEC features an enhanced, easy-to-navigate website with relevant content to support CAEs in responding to the unique challenges, emerging risks, and increasing demands of the internal audit profession.

For more information on AEC member benefits, visit www.theiia.org/AEC, email aec@theiia.org, or call +1-407-937-1223.

Free Downloads!
Please enjoy these free downloads of some of the AEC's most popular content that will give you a sneak peak of what the AEC has to offer.

- Thought Leadership
- Peer Requests
- Event Presentations
- Webinars

As a chief audit executive, your job continually gets more demanding and challenging. Having direct access to a cost-effective suite of information, resources, and services specifically designed for you has been elusive, until now. In varying membership packages, the Audit Executive Center brings together CAE-specific and targeted products, services, and thought leadership to empower you to be more successful. The central feature of the Center is a newly-developed web-based community that includes the Knowledge Center, Resource Library, newsletters (including CAE Bulletin), and events.

The Center is available with your choice of three membership levels, providing you with the opportunity to build your experience upon your IIA membership. Choose from the Professional, Advocate, or Ambassador levels, each with unique opportunities to support you and your organization.

Depending on the membership level selected, benefits of the Center include:

- Complete access to the Audit Executive Center website for you and/or your entire staff.
- Access to specialized publications, newsletters, and research targeted for CAEs.
- Complete access to The IIA's comprehensive annual Global Audit Information Network (GAIN) benchmarking study.
- A complimentary registration to our annual General Audit Management (GAM) Conference.
- Complimentary books, reports, and publications from The IIA Research Foundation.
- Access to semi-annual state-of-the-profession webinars.
- Access to The IIA’s Audit Career Center.
- And much more…

Learn more about the Audit Executive Center.
Out with the Old in with the New!

The IIA has renamed the Gain Survey to Audit Intelligence Suite Benchmark Survey.

Audit Intelligence Suite

Benchmarking Report | Skills Assessment | Stakeholder Survey | Employee Compensation Report | Research Request

As an exclusive product developed by The IIA, the Audit Intelligence Suite was designed with internal auditors in mind. The suite of services features stakeholder surveys, individual and team skills assessments, and benchmarking capabilities — offered a la carte or bundled.

When a team of internal audit business intelligence experts set out to create the Audit Intelligence Suite, Powered by the AEC, they wanted to provide a premium solution that is:

1. Smart – provide valuable information.
2. Sensible – ensure information is actionable.
3. Simple – package the suite of products in one place.

Benchmark your audit activity, assess your team, and survey your key stakeholders. Once you know the results, you will be in a better position to improve your audit activity.

Getting Started

Learn how to access the Audit Intelligence Suite system and get additional information and instructions. GET STARTED NOW

Please see the following two pages for more details!

Benchmarking Report

One of the easiest, most efficient, and cost-effective ways to benchmark your audit department. Compare by audit staff size, revenue range, industry, or apply other filter criteria YOU choose. Get the data you need to support more effective decision making.

Skills Assessment

The best way to arrive at success is to assess. This comprehensive, competencies-based tool can evaluate professional strengths and development needs of individuals or entire teams. The results allow you to easily see where knowledge gaps are in your internal audit department team or by each individual staff member.

Stakeholder Survey

If you don’t ask, you won’t know the answers. A vital role of a CAE is to manage expectations — those of their stakeholder groups, as well as their internal audit teams. To identify opportunities for improvement, internal audit leaders must stay abreast of changing perceptions and expectations.
IIA Learning Webinars

IIA Learning Webinars are short, live, educational presentations covering the latest trending topics in the world of internal auditing. In The IIA’s members-only webinars, you can interact with established leaders about emerging issues, boost your business know-how, and receive complimentary CPE credit. Plus, you can access the extensive library of archived webinars, 24/7 (CPE credits are unavailable with archived presentations).

Five Reasons to Attend a Webinar

IIA webinars provide:

- Short, interactive presentations led by professionals.
- Keen insights from audit experts.
- Immediate awareness of current trends.
- Free access for IIA members.
- Complimentary CPE credit.

Registration will close 24 hours prior to the beginning of the webinar start time listed.

Upcoming IIA Webinars

12-May-2021
FSAC Webinar: 3 Steps to Transform Your Team into an Agile Engine

18-May-2021
Members-only Webinar: Disruptive Innovation Disrupting Internal Audit

27-May-2021
Young Professionals Webinar: Be 'Ready & Relevant'

10-June-2021
PSAC Webinar: Managing Cybersecurity Supply Chain Risks in Election Technology

15-June-2021
Members-only Webinar: Exploring Agile Auditing

14-July-2021
FSAC Webinar: Pulse 2021 for Financial Services Audit Teams

20-July-2021
Members-only Webinar: Writing Actionable Audit Observations and Laser Focused Reports

On-demand 24/7 Webinar Playback

One benefit of being an IIA member is having access to our extensive library of archived webinars. See IIA website for details.
IIA HQ Events

The IIA offers a wide variety of dynamic events focused on emerging issues in internal auditing. IIA conferences are designed to allow for networking with peers, gaining greater understanding of leading practices, and taking your career to the next level.

- **2021 IIA International Conference**
  - Scaling New Heights | Virtual Event
  - June 14-18 2021

- **Governance, Risk, and Control Conference**
  - Virtual Event
  - August 9-11 2021—Information Coming Soon!

- **Finance Services Exchange**
  - Connect. Collaborate. Evolve | Virtual Event
  - September 27-28 2021—Information Coming Soon!

- **Women in IA Leadership Forum**
  - New Extended Format | Virtual Event
  - September 29-30 2021—Information Coming Soon!

- **The Best and More—All Star Conference 2021**
  - November 8–10, 2021, Las Vegas, NV.

**Global IIA Conferences**
To see a list of IIA conferences around the world, please visit The IIA's [global website](https://na.theiia.org/training/conferences/Pages/Conferences.aspx).

**To learn more about these events,**
please use the following link!

[https://na.theiia.org/training/conferences/Pages/Conferences.aspx](https://na.theiia.org/training/conferences/Pages/Conferences.aspx)
Check Out the New Look of the IIA Bookstore!

https://bookstore.theiia.org/
The IIA offers a wide variety of publications providing up-to-date news and information about various sectors of the internal audit profession. Please take a few minutes to review our free and subscription-based publications.

**IIA SmartBrief**

(Free to the public) *IIA SmartBrief* provides a weekly snapshot of market news and issues affecting internal auditors and their stakeholders from leading global news sources. SmartBrief is a service that curates thousands of news sources and delivers timely articles affecting the profession straight to our members’ email inboxes. Learn more.

**Your Career Compass**

*Your Career Compass* is The IIA’s newest publication to support our members’ internal audit career growth with the latest knowledge, tools, and resources available. Members receive the 44 to 52-page guide four times a year in print with IA magazine, and a monthly eNewsletter with tips and guidance on training, education, and knowledge sharing focused on specific topics and issues. This publication has replaced *IIA Today* and *Your Training Compass Resource Guide*. Learn more.

**IIA Connection**

(IIA members only) *IIA Connection* is The IIA’s monthly member eNewsletter designed to provide relevant and timely information on internal audit news and what’s happening at The IIA in the areas of guidance, research, training, services, events, and certification.

**Tone at the Top**

(Free to the public) *Tone at the Top* provides executive management, boards of directors, and audit committees with concise, leading-edge information on issues such as risk, internal control, governance, ethics, and the changing role of internal auditing; and guidance relative to their roles in, and responsibilities for, the internal audit process. *Tone at the Top* is also available online in Spanish and Turkish, translation courtesy of IIA-Ecuador and IIA-Turkey, respectively.

**CAE Bulletin**

(For Audit Executive Center members only) *CAE Bulletin* is a semi-monthly newsletter published as a membership benefit in the rapidly expanding program for chief audit executives, the Audit Executive Center. This newsletter features the latest in news and guidance designed to help CAEs respond to today’s business challenges and opportunities, with links to resources needed to stay current with the most pressing audit issues.
Certification Corner® is a quarterly newsletter designed to provide certification candidates and holders the latest developments in The IIA’s certification programs. It also provides helpful information such as reminders about CPE reporting requirements and changes that you are likely to encounter in The IIA's Certification Candidate Management System (CCMS). Candidates who are enrolled and maintain their certification(s) receive this enewsletter.

(For FSA Group members only) IIA Financial Services SmartBrief replaces FSA Times and provides members of The IIA’s Financial Services Auditor (FSA) Group a monthly snapshot of market news and issues from leading global news sources that affect financial service internal auditors and their stakeholders. SmartBrief is a service that curates thousands of news sources and delivers timely articles affecting financial services. Subscribe today by becoming a member of the FSA Group.

(For Gaming Audit Group members only) IIA Gaming SmartBrief replaces The Gaming Auditorium and provides members of The IIA’s Gaming Audit Group a monthly snapshot of market news and issues from leading global news sources that affect gaming internal auditors and their stakeholders. SmartBrief is a service that curates thousands of news sources and delivers timely articles affecting gaming. Subscribe today by becoming a member of the Gaming Audit Group.

(For ACGA members only) Government Auditor SmartBrief provides a monthly snapshot of market news and issues affecting government auditors and their stakeholders. SmartBrief is a service that curates thousands of news sources and delivers timely articles and news affecting the profession straight to your email inbox. This monthly eNewsletter helps ACGA members stay on top of emerging issues within the public sector by delivering a weekly snapshot of market news and issues affecting government auditors and their stakeholders. There’s no need for members to subscribe or opt-in. ACGA members automatically receive the eNewsletter on the third Tuesday of each month. If you’re not a member, we encourage you to join ACGA today!
EVEN MORE CHAPTER BENEFITS TO TAKE ADVANTAGE OF:

(IPPF)® International Professional Practices Framework

(IPPF)® - 2017 Edition

Refreshed with globally relevant content, The IIA’s new International Professional Practices Framework® (IPPF®), or Red Book, brings internal auditors up to speed on mandatory and recommended guidance.

The International Professional Practices Framework (IPPF)® is the conceptual framework that organizes authoritative guidance promulgated by The Institute of Internal Auditors. A trustworthy, global, guidance-setting body, The IIA provides internal audit professionals worldwide with authoritative guidance. The IPPF includes Mandatory Guidance and Recommended Guidance.

Mandatory Guidance:

- Core Principles for the Professional Practice of Internal Auditing.
- Definition of Internal Auditing.
- Code of Ethics.
- International Standards for the Professional Practice of Internal Auditing (Standards).

Recommended Guidance:

- Implementation Guidance.
- Supplemental Guidance.

The IPPF 2017 edition features the Mission of Internal Audit, Core Principles for the Professional Practice of Internal Auditing, the Definition of Internal Auditing, Code of Ethics, the Standards, and Implementation Guidance in hard copy. All Supplemental Guidance documents are on USB.
Looking for Volunteer Positions?

Looking for a way to get more involved with Pittsburgh IIA Chapter? We are always looking for volunteers to aid in building our wonderful organization. Taking a leadership role or becoming part of a committee will provide a great opportunity to give back to the Pittsburgh Chapter as well as provide many networking opportunities!

A variety of volunteer roles are available allowing for a range of responsibilities and time commitments providing a perfect opportunity for everyone to get involved!

No Current Open Volunteer Opportunities, but we want to know if you want to get involved, you never know when there is a need!

Please contact our Volunteer Coordinator, Bri Roark Chieffalo at broark@paf-resources.com, for more information on the open opportunities or additional ways on how you can get involved in the Pittsburgh Chapter!
Advertise with us!

The IIA newsletter is distributed to approximately 800 local Internal Audit professionals on a regular basis. Advertising with us is a great way to attract local talent to fill your open positions; and if your company has an audit group membership, employment opportunity ads are FREE OF CHARGE! See below for our advertising policies and rates.

Please reach out to Bri Roark Chieffalo if you would like to get your job posted in the newsletter! Email: broark@paf-resources.com

EMPLOYMENT OPPORTUNITIES

Employment advertisements placed by audit group member companies are free of charge.

Employment advertisements placed by non-group member companies:

¼ page - $50
½ page - $100
Full page - $200

Employment advertisements for employment agencies, recruiting firms, and professional services providers, including firms placing ads on behalf of member companies:

¼ page - $100
½ page - $200
Full page - $400

OTHER ADVERTISEMENTS

Advertising for services or products:

¼ page - $100
½ page - $200

Review IIA profile info
www.theiia.org

Attention Members:
Please take a few minutes to review your IIA profile and contact information at www.theiia.org. Maintaining current information in your IIA profile will help to ensure that you will continue to receive valuable information from The IIA.

REMINDER: Members of the IIA Pittsburgh chapter are given access to the membership list. This list is NOT to be used to solicit members. Solicitation of services/products using the chapter membership list may result in the revocation of membership.
OFFICERS

Jessica Miller, President
jmiller@schneiderdowns.com
412.261.3644

Maria Wawrzynski, President Elect
mwawrzynski@deloitte.com
724.944.9722

Dan Ward, 1st VP
daniel.ward@bnymellon.com
412.234.2506

Val Trott-Williams, 2nd VP
trott@duq.edu
412.396.5700

TJ Valerio, Treasurer
Thomas.Valerio@viatris.com

Chris Mandia, Assistant Treasurer
Crown Castle

Jeanna Hanna, Secretary
hannaj2@upmc.edu
412.623.6534

BOARD OF GOVERNORS

Jim Yard
Steve Melletz
Danielle Alisesky
Jayne McGoey
LaDawn Yesho
Nicole Saldamarco
Debra Pegher
John Slavnik
Chris Plasterr
Colin Powell
Rosemary Mazzeo – Past President
Laura Barber – Past President

Committee | Chairperson
---|---
Advocacy | LaDawn Yesho
LaDawn.Yesho@stbank.com

Certifications | Chris Cerda
ccerda@sdcpa.com

Directory | Chris Cerda
ccerda@sdcpa.com

Hospitality | Colin Powell
cpowell@paf-resources.com

Membership | Chris Cerda
ccerda@sdcpa.com

Newsletter | Bri Roark Chieffalo
broark@paf-resources.com

Programming | Dan Ward
daniel.ward@bnymellon.com

Volunteers | Bri Roark Chieffalo
broark@paf-resources.com

Website | Carie Lemley
clemley@clearviewfcu.org

Historian | Jeff Mayausky
jmayausky@gmail.com

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