President's Message

Happy New Year 2013!

Wish you a great year to achieve your personal and professional goals.

At the IIA National Conference in Montreal last year, Danièle Sauvageau, General Manager and Coach, who led Canada’s women’s hockey team to its historic win at the 2002 Winter Olympics in Salt Lake, talked about four sources of our energy which I noted below.

- Physical Capacity > Quantity of Energy;
- Emotional Capacity > Quality of Energy;
- Mental Capacity > Focus of Energy; and
- Belief > Force of Energy.

Balancing these sources will keep your energy going strong in pursuing whatever goals you may have. I hope you will take a moment to reflect which parts you are doing well and which one(s) needs some adjustment, at the beginning of this new year.

2013-2014 Call for Chapter Board Member Nominees

We now would like call for chapter board member nominees for the fiscal year 2013-2014. If you have energy to share, some time to commit, and interest in involving in your local community, you are invited to be part of our team.

The benefits include, among others, eligible CPE credits, leadership and networking opportunities at the local and national levels and, most importantly, self-satisfaction to help the chapter go further in serving our chapter members and our local community.

If you are interested in but not sure if your commitment level would be sufficient, please call or email me for further information.

Teeravit Chintawongvanich, CIA
Performance Audits in BC’s Public Sector

Adapted from an IIA presentation by Sheila Dodds

**WHAT IS A PERFORMANCE AUDIT?**

A performance audit examines the wider management issues of an organization or program and whether it is achieving its objectives effectively, economically and efficiently. These audits are sometimes called ‘value for money’ audits because they can advise whether there is value received for money being spent.

Typical topics for performance audits include, but are not limited to, information technology, governance, health, education and environmental issues.

**ROLE OF THE LEGISLATIVE AUDITOR**

The Auditor General is an independent office of the Legislative Assembly of British Columbia, appointed under the authority of the Auditor General Act as the auditor of the Government Reporting Entity. The audit function is a critical link in the chain of public accountability which provides assurance that information from government activities and handling of public money is appropriate, credible and complete.
Being independent and objective is the cornerstone of the Auditor General’s role. The Auditor General exercises this independence by submitting reports to the Speaker of the House who then tables them with the Legislative Assembly. The Legislative Assembly, in turn, refers the report to its Select Standing Committee on Public Accounts, which is made up of both government and opposition members.

This committee’s mandate is to assist the Legislative Assembly to exercise parliamentary scrutiny over the executive branch and to hold the government accountable for its expenditure of public funds and its stewardship over public assets.

Under the Auditor General Act, the Auditor General is empowered to conduct audits of any organization in the Government Reporting Entity.

The Auditor General’s audit powers include accessing information, documents and explanations, as required; summoning witnesses; and reporting on findings.

In contrast, the internal audit function (also referenced in the diagram below) operates within the executive branch of government and is accountable to senior management and Cabinet.

SELECTING AUDITS: MAXIMIZING AUDITOR GENERAL’S INFLUENCE

The Auditor General uses performance audits as a tool to promote good governance across the government and to advise how well the government is managing its responsibilities and resources. Specifically, performance audits in public sector promote:

Sound financial administration and reporting;
Well-managed provincial programs, services and resources;
Comprehensive public sector accountability reporting; and
Effective public sector governance.

Performance audits are selected based on several factors, including environmental scans, input from advisors and office executive, urgency and the Office’s long term plan.
THE PERFORMANCE AUDIT PROCESS

Performance audits are conducted in accordance with Canadian Generally Accepted Auditing and Assurance Standards, as published by the Canadian Institute of Chartered Accounts. There are typically five phases in the life cycle of a performance audit:

- topic identification
- planning
- examination (conducting)
- reporting
- follow-up

**Topic Identification**

The topic identification phase involves determining the focus and purpose of the audit, assessing the significance and risk of the subject matter and determining whether the subject matter is auditable (and the expertise is available).

Upon approval of the audit proposal by the Auditor General, a Notice of Planning, informing of our intention to plan an audit, is issued to the government organization responsible for the program area selected.

*Continued on next page….*
Planning

During the planning phase, the audit team further develops the knowledge of the subject matter, its intended output and the short and long term outcomes.

The planning phase involves defining the audit scope, objectives, criteria and the planned procedures to obtain the required audit evidence to conclude on the audit objectives and achieve the purpose of the audit.

Upon internal approval of the audit plan, a Notice of Examination is issued to the auditee, which outlines the terms of reference for the audit and seeks the auditee’s acknowledgement of the audit objectives and the audit criteria that will be used to measure performance.

Conducting

In the conducting phase, audit procedures are carried out to obtain sufficient appropriate audit evidence to support conclusions against the objectives of the audit. This typically includes:

• visiting sites and interviewing people;
• collecting and reviewing data and reports;
• documenting findings against the criteria and objectives; and
• clearing audit findings with the auditee.

Ongoing communications within the team and with the auditee, and regular and timely review of audit findings, are keys to the success of a performance audit. The office executive team, and the Auditor General, are regularly briefed and consulted throughout the audit.

Reporting

The reporting phase involves reporting the results of the audit to different audiences. The audit report, which is tabled with the Legislative Assembly and made available to the public on the Auditor General’s website, is the key output of the audit. Additional reporting is provided to the auditee through regular verbal updates of audit findings.
Follow Up

It is often not sufficient for the Auditor General to make recommendations and hope that they will be implemented. Follow up is required to ensure the recommendations are addressed, and that British Columbians receive the full value from Auditor General’s work.

To see a list of issued reports, follow-up reports and upcoming projects, visit Auditor General’s website at www.bcauditor.com

► Attention all members ◄

Do you have anything you would like to share with your local IIA members? Here is your space!

To contribute to our chapter’s newsletter (plus you also earn CPE hours), please contact me here. You will also receive a free lunch training event.

IIA Vancouver News

Your IIA Vancouver Island has a new and improved website. The website has been redesigned to server our members better and provide you with the information you need: job postings, events, news, and other resourced.
### January 2013 – April 2013

<table>
<thead>
<tr>
<th>Date</th>
<th>Event</th>
<th>Speaker</th>
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<tr>
<td></td>
<td>More information to follow on IIA VI website</td>
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<tr>
<td>March 21, 2013</td>
<td>Transforming your Audit, Risk &amp; Compliance Department with Technology (Luncheon)</td>
<td>Chris Ryley CIA</td>
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<td></td>
<td>Successfully leveraging technology is top of mind for leading managers in the audit, risk and compliance (ARC) leaders.</td>
<td>National Director, TeamMate Services</td>
</tr>
<tr>
<td></td>
<td>To help ARC leaders successfully deploy and manage technology over the long term Chris will review the results of the latest technology surveys, interviews with leaders and best practices from over 2,000 technology implementations.</td>
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<tr>
<td>April 19, 2013</td>
<td>More information to follow on IIA VI website</td>
<td>More information to follow on IIA VI website</td>
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*For registration to any of the above, or more information on upcoming events Go to [Institute of Internal Auditors Vancouver Island Chapter](https://www.iiavir.com).*
## Webinars

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<th>Date</th>
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<th>Topic</th>
<th>Information</th>
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<tr>
<td>January 8, 2013</td>
<td>1:00-2:30 ET</td>
<td>Cherilyn Montminy, Internal Audit and Evaluation Bureau, Treasury Board</td>
<td>&quot;Incorporating Fraud Risk Assessments into Internal Federal Government Audit Activities&quot;. Click <a href="#">here</a> for further information. Registration <a href="#">now open</a>.</td>
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<tr>
<td>February 12, 2013</td>
<td>1:00-2:30 ET</td>
<td>Mark Linton, Triplecheck Consulting</td>
<td>&quot;Phishing: Can Your Users Avoid the Bait?&quot;. For information and registration, click on the following <a href="#">link</a>.</td>
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<tr>
<td>March 12, 2013</td>
<td>1:00-2:30 ET</td>
<td>Ramamani Balaji, CFO, Nunavut Development Corporation</td>
<td>&quot;Lessons Learned from ERM in a Public Sector Organization&quot;. For information and registration, click on the following <a href="#">link</a>.</td>
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</tr>
<tr>
<td>April 9, 2012</td>
<td>1:00-2:30 ET</td>
<td>Webinar presented by IIA Canada.</td>
<td>&quot;Data Analytics and Continuous Control Monitoring&quot;. For information and registration, click on the following <a href="#">link</a>.</td>
<td></td>
</tr>
<tr>
<td>May 14, 2013</td>
<td>1:00-2:30 ET</td>
<td>Jose Luis Garcia Garcia, Scotiabank Chile</td>
<td>&quot;Information Technology and Information Management Audit&quot;. For information and registration, click on the following <a href="#">link</a>.</td>
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## Seminars

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<th>Date</th>
<th>Time</th>
<th>Description</th>
<th>Information</th>
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<tbody>
<tr>
<td>May 7-10, 2013</td>
<td>TBD</td>
<td>Seminar week offered by IIA Canada and the Ottawa Chapter in Ottawa, ON.</td>
<td>The seminar week will offer 4-day and 2-day courses with speakers and venue to be announced from IIA Canada.</td>
</tr>
</tbody>
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Please check the [IIA Canada website](#) or the [IIA Ottawa Chapter](#) for updates.
IIA Canada Chair’s December 2012 message:

In December 2012, Ms. Sheila Smigarowski, the new Chair of the Institute of Internal Auditors Canada (IIA Canada) issued a status report on the activities of IIA Canada and the plan for the year ahead. You can read the full message here:

[Chair’s December 2012 Message]

Get to know your IIA Canada Board Members:

The nominating committee has selected a new roster of officers and board of directors for the 2012-2013 year. You can see the complete list of officers and the board of directors here:

[Officers and Board of Directors]

National Conference:

The next Canadian National Conference is being planned for September 29 – October 2, 2013 in Winnipeg, Manitoba. More information to be released from [IIA Canada].
IIA Headquarter News

27-December-2012 Coming Soon: The 2013 IPPF. Pre-order Today!

27-December-2012 See Public Sector Audit Report Transparency Clearly with New Guidance

26-December-2012 Five Key Headlines From 2012 That Will Shape the Future of Internal Auditing

17-December-2012 IIA Announces 31 March 2013 Extension of the CRMA PER for Global Members

05-December-2012 Good News: More Jobs, Better Budgets, Higher Salaries Ahead for Internal Audit

AuditChannel.tv

Top rated videos from IIA’s Audit Channel TV:

Why It's Important to Have a Seat at the Table
4:16
Richard Chambers, IIA president and CEO, discusses what it means to have a seat at the table and how internal auditors should think about ways to add value to critical discussions that occur among executive management.

Misunderstood Terms of Risk Appetite and Risk Tolerance
6:58
Paul Sobel details how he sees risk attitude, risk appetite, and risk tolerance fitting into the strategic planning process.

10 Things That Auditors Should Avoid in Report-Writing
3:47
Richard Chambers, IIA president and CEO, talks about the top 10 mistakes internal auditors make in internal audit reports. With more than 35 years in the profession, Chambers offers important insights on the best way to communicate to management and the board through audit reports.
IIA Internal Auditor is a leading publication covering the profession. Internal Auditor magazine shares timely, indispensable information for professionals who want to keep up-to-date...

For the online version, please visit Click here...

Featured Online Articles

The Wall of Deceit - Auditors can find themselves in a perilous position when management stonewalls their attempt to investigate possible ethics violations.

A Close Eye on Business Partners - Internal auditors have a unique opportunity to help identify and manage third-party risks through due diligence work.

The Lean Audit Advantage - Streamlined processes and principles can help internal audit minimize wasted time and effort while meeting the needs of its customers.

Social Media......

Like us on Facebook

Blog with us

Follow us on Twitter
IPPF - The International Professional Practices Framework (IPPF) is the conceptual framework that organizes authoritative guidance promulgated by The Institute of Internal Auditors.

The 2013 edition of the IPPF is Coming Soon. Visit IIA Research Foundation Bookstore to pre-order.

Recently Released Guidance from IIA

Standards Update:

The International Internal Audit Standards Board (IIASB) recently released the revision to the International Standards for the Professional Practice of Internal Auditing (Standards) following consideration and approval by the International Professional Practice Framework Oversight Council (IPPFOC).

Visit the following link for the revisions to Standards, Effective January 1, 2013

Practice Guides:

Assessing Organizational Governance in the Private Sector, July 2012

Developing the Internal Audit Strategic Plan, July 2012

GTAG 17: Auditing IT Governance, July 2012

Auditing Privacy Risks, 2nd Edition, July 2012 (replaces GTAG 5)

Integrated Auditing, July 2012

Evaluating Ethics-related Programs and Activities, June 2012
IIA CIA Learning System

The IIA's Certified Internal Auditor® (CIA®) certification is the only globally accepted designation for internal auditors. It is a four-part exam that remains the standard by which individuals demonstrate their comprehensive competence and professionalism in the internal auditing field.

In response to market demand for premier quality global CIA exam preparation, The IIA has developed The IIA's CIA Learning System™.

The IIA's CIA Learning System is a comprehensive print and online CIA review program that will prepare you to pass the CIA exam. In 2011, The IIA updated topics to align with 2011 IPPF. A French version of the program is also available. For more information on IIA's CIA Learning System click on the logo below.

Exclusive Offer to Members

Your IIA Vancouver Island Chapter is pleased to assist members interested in obtaining the globally recognized CIA designation through providing IIA's CIA Learning System at significantly lower prices:

- Full program CAD$610*
- Individual parts CAD$270*

Note: * All inclusive. Subject to change without notice. Prices for non-members are also available.

This offer represents savings of over CAD$200 from the regular prices offered (USD$745/$250+tax+shipping) directly through the IIA.

For more information and to purchase your IIA's CIA Learning System, please go to the following link.

The IIA's CIA Learning System - Order/Payment Site
IIA Certification: Financial Support

To support our chapter members in their pursuit of IIA Certification(s), the chapter will provide financial support to the successful candidates who meet the following criteria.

1. All exam and application fees were personally funded.
2. All eligibility requirements were met and passed the exam(s).
3. Be a good standing member when the certification is awarded.

Each successful candidate will receive $100. A limit of 5 successful candidates has been set up for each fiscal year.

Gleim CIA Study Material Discount

In addition to the discounts on IIA’s CIA Learning System, we are proud to offer significant discounts on Gleim’s CIA Study Materials for our chapter members.

As a chapter member, you can get a 20% discount on Gleim’s CIA exam prep products. Please visit the Members Only section of the IIA Vancouver Island website.

We would like to hear from you. Any comment or suggestion on how we can support you for earning IIA Certifications?

All comments can be sent to teeravit.chintawongvanich@bcimc.com

► Attention all members ◄

Promotions? Moves? Retirement?
Share your significant news with us and we will be happy to share it with the rest of the members.

Email here.

► Chapter’s New Website ◄

The brand new chapter website is live now. You will be able to find all links related to the CIA study materials on the new site shortly.
Photo Corner – Recent Events

IIA National Conference in Montreal on September 23-26, 2012

IIA VI Fraud Awareness Program on November 30, 2012

Dr. David Sweet of UBC

Suzanne Schulz of KPMG

Paul McEwen of E&Y

Jerome Malysh
## Chapter – Board of Directors for 2012-2013

<table>
<thead>
<tr>
<th>Position</th>
<th>Name</th>
<th>Organization</th>
<th>Contact</th>
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</thead>
<tbody>
<tr>
<td>President</td>
<td>Teaavit Chintawongvanich, MBA, CMA, CIA</td>
<td>bcIMC</td>
<td>(250) 952-7457, <a href="mailto:teavit.chintawongvanich@bcimc.com">teavit.chintawongvanich@bcimc.com</a></td>
</tr>
<tr>
<td>Vice President</td>
<td>Jackie Bruneau, CA-CIA</td>
<td>BC Ministry of Finance</td>
<td>(250) 387-1199, <a href="mailto:Jackie.bruneau@gov.bc.ca">Jackie.bruneau@gov.bc.ca</a></td>
</tr>
<tr>
<td>Secretary</td>
<td>Behram Dadachanji, ACCA, CIA, CCSA</td>
<td>UViC</td>
<td>(250) 853-3123, <a href="mailto:bdadacha@uvic.ca">bdadacha@uvic.ca</a></td>
</tr>
<tr>
<td>Treasurer</td>
<td>Marina Chen, MBA, CGA</td>
<td>BC Ministry of Finance</td>
<td>(250) 387-8176, <a href="mailto:Marina.Chen@gov.bc.ca">Marina.Chen@gov.bc.ca</a></td>
</tr>
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<td>Past President</td>
<td>Stephen Ward, CA-CIA</td>
<td>bcIMC</td>
<td>(250) 387-0509, <a href="mailto:Stephen.ward@bcimc.com">Stephen.ward@bcimc.com</a></td>
</tr>
<tr>
<td>Governor</td>
<td>Tom Peerless, BA, MBA, CMA</td>
<td>HP Advanced Solutions</td>
<td>(250) 532-0307, <a href="mailto:tom.peerless@hpadvancesolution.com">tom.peerless@hpadvancesolution.com</a></td>
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<tr>
<td>Programs</td>
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<td>(250) 853-3185, <a href="mailto:gtranter@uvic.ca">gtranter@uvic.ca</a></td>
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<td>Programs</td>
<td>Nijji Potikanon, MBA, CIA, CFE</td>
<td>BC Pension Corporation</td>
<td>(250) 387-4280, <a href="mailto:Nijji.potikanon@pensionsbc.ca">Nijji.potikanon@pensionsbc.ca</a></td>
</tr>
<tr>
<td>Programs</td>
<td>Veronica Zhou, CGA, ACCA, CIA</td>
<td>Office of the Auditor General of BC</td>
<td>(250) 419-6226, <a href="mailto:szhou@bcauditor.com">szhou@bcauditor.com</a></td>
</tr>
<tr>
<td>Membership</td>
<td>Tony Graham, MBA, CMA, BSC</td>
<td>BC Ministry of Finance</td>
<td>(250) 387-8540, <a href="mailto:Anthony.graham@gov.bc.ca">Anthony.graham@gov.bc.ca</a></td>
</tr>
<tr>
<td>Communications Team</td>
<td>Shaun Price, CA, CIA</td>
<td>DND</td>
<td>Please use Contact Us page</td>
</tr>
<tr>
<td>Communications Team</td>
<td>Keyvan Rafiei, CA, CIA</td>
<td>Office of the Auditor General of BC</td>
<td>(250) 419-6202, [K <a href="mailto:Rafiei@bcauditor.com">Rafiei@bcauditor.com</a>](mailto:K <a href="mailto:Rafiei@bcauditor.com">Rafiei@bcauditor.com</a>)</td>
</tr>
<tr>
<td>Member at large</td>
<td>Georg Woernle, CA</td>
<td>PRAGroup</td>
<td>(250) 802-5646, [G <a href="mailto:Woernle@pragroup.ca">Woernle@pragroup.ca</a>](mailto:G <a href="mailto:Woernle@pragroup.ca">Woernle@pragroup.ca</a>)</td>
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